

MISSION STATEMENT

Improve public safety by working with parents and the community to provide youth accountability and opportunities for positive change.

GOALS AND OBJECTIVES

Goal 1. Increase community awareness of juvenile department services, outcomes, and community impact.

Objective 1. Complete juvenile department web site and establish process for continual updates. Objective 2. Establish and implement evaluation process on customer service delivery. Objective 3. Increase visibility of the market as a showcase for all juvenile department services.

Goal 2. Increase public safety by reducing youth risk factors; build youth and family protective factors that mitigate risk.

Objective 1. Evaluate programs and service delivery for evidence-based practice and principles. Objective 2. Use Juvenile Crime Prevention (JCP) risk assessment tool to guide case planning. Objective 3. Develop and implement process to assess program effectiveness.

Goal 3. Ensure operational efficiencies.

Objective 1. Implement review process to evaluate decision-making processes, review resource allocations and expenditures.

Objective 2. Implement a review process of department programs, including employee positions, to look at fiscal and operational efficiency.

Goal 4. Maximize opportunities for youth to earn and pay victim restitution.

Objective 1. Create a variety of work opportunities for youth to successfully pay restitution obligations, considering their abilities and risk.

Objective 2. Develop and implement a tracking system of restitution earned and paid. Objective 3. Develop and implement a tracking system to document the number of youth who pay all restitution obligations under juvenile department jurisdiction.

DEPARTMENT OVERVIEW

The juvenile department receives delinquency referrals from law enforcement on youth who are alleged to have committed what would be a criminal act if they were adults. The formal process addresses youth age twelve to eighteen, through diversion, Formal Accountability Agreements, or supervised probation. In addition, law enforcement, schools and probation officers refer youth eight to thirteen for family support services. These youth experience serious difficulties and are at risk of entering the juvenile justice system. The department serves a critical role in providing accountability, interventions, and skill development for youth and families to mitigate risk and increase public safety. The focus is on both an immediate intervention and long term internalized positive behavior change. We build on the prevention and intervention efforts of the early childhood care system and address high risk youth in order to redirect them from escalating criminal behavior into the state juvenile justice system and adult criminal justice system.

| Resource and Requirement Summary | | | | | |
|---|----------------------|----------------------|----------------------|-----------------------|---------|
| Juvenile Department | FY 2005-06 Actual | FY 2006-07 Actual | FY 2007-08 Budget | FY 2008-09 Adopted | +/- % |
| Resources: | | | | | |
| General Funds | 8,780,830 | 8,916,873 | 9,550,690 | 10,015,468 | 4.9% |
| Intergovernmental Funding: | | | | | |
| Federal | 152,540 | 166,189 | 39,718 | 29,606 | (25.5% |
| State | 884,125 | 1,162,999 | 1,313,344 | 1,907,250 | 45.2% |
| Other | 150,512 | 175,773 | 200,999 | 206,500 | 2.7% |
| Fees & Charges | 587,979 | 651,097 | 736,646 | 597,027 | (19.0% |
| Other Funding | 237,895 | 405,654 | 442,608 | 406,755 | (8.1% |
| Net Working Capital: | | | | | |
| Unrestricted | 354,439 | 224,470 | 90,385 | 159,677 | 76.79 |
| Total Resources | 11,148,319 | 11,703,055 | 12,374,390 | 13,322,283 | 7.7% |
| Requirements: | | | | | |
| Personal Services: | | | | | |
| Salaries and Wages | 5,835,483 | 6,246,906 | 6,688,721 | 6,993,620 | 4.69 |
| Fringe Benefits | 2,383,048 | 2,407,217 | 2,690,100 | 2,955,848 | 9.9% |
| Subtotal Personal Services | 8,218,530 | 8,654,123 | 9,378,821 | 10,015,571 | 6.8% |
| Materials and Services | 1,221,338 | 1,251,272 | 1,353,418 | 1,593,657 | 17.89 |
| Administrative Charges | 1,421,658 | 1,544,534 | 1,627,103 | 1,713,055 | 5.3% |
| Capital Outlay | 0 | 0 | 15,048 | 0 | (100.0% |
| Transfer Out | 62,324 | 0 | 0 | 0 | n.a |
| Total Requirements | 10,923,850 | 11,449,929 | 12,374,390 | 13,322,283 | 7.7% |
| FTE | 116.02 | 118.77 | 116.22 | 118.22 | 1.7% |

The juvenile department FY08-09 budget is \$13,322,283, a \$947,893 increase, or 7.7%, over FY07-08.

PROGRAMS

The juvenile department budget is allocated to eight programs shown on the following table.

| | FY 2005-06 Actual | FY 2006-07 Actual | FY 2007-08 Budget | FY 2008-09 Adopted | +/- % |
|---|----------------------|----------------------|----------------------|-----------------------|-------|
| RESOURCES | 11,148,319 | 11,703,055 | 12,374,390 | 13,322,283 | 7.7% |
| REQUIREMENTS BY PROGRAM | [| | | | |
| Family Support Program & Counseling Services | 809,797 | 845,574 | 844,113 | 1,041,877 | 23.4% |
| Probation | 2,968,554 | 3,114,902 | 3,281,382 | 3,594,491 | 9.5% |
| Detention | 2,710,494 | 2,866,504 | 3,138,986 | 3,277,758 | 4.4% |
| Education * | 150,977 | 0 | 0 | 0 | n.a. |
| Guaranteed Attendance Program | 1,530,714 | 1,658,260 | 1,841,924 | 1,784,721 | -3.1% |
| Co-Occurring Program Experience | 95,402 | 144,775 | 163,787 | 167,027 | 2.0% |
| Alternative Programs | 1,602,880 | 1,587,918 | 1,632,687 | 1,775,783 | 8.8% |
| Fresh Start Market & Coffee Shop | 171,245 | 258,035 | 328,739 | 358,670 | 9.1% |
| Administration | 883,787 | 973,960 | 1,142,772 | 1,321,956 | 15.7% |
| Total | 10,923,850 | 11,449,929 | 12,374,390 | 13,322,283 | 7.7% |

* Program ended in FY05-06

Family Support Program (FSP) & Counseling Services

- Referrals to FSP come from schools, law enforcement, and probation officers identifying families with children age eight to thirteen who are experiencing serious challenges and present a high risk of committing crimes.
- Families referred cope with life stresses that include childhood trauma, educational difficulties, • single-parent households, domestic violence, unstable living situations, mental illness, neurological developmental problems, substance abuse, poverty, and parent incarceration.
- FSP provides direct interventions that reduce risk factors, increase school success, decrease acting • out or delinquent behaviors, and improve family functioning, positive accomplishments, appropriate community behavior and positive choices.
- FSP is a best-practice, research-based early intervention program. •

Department: Juvenile

Counseling Services provides a variety of mental health services to youth served by the • Department. Included are individual and family therapy, mental health assessments, crisis counseling, parenting classes, and pro-social skills groups. We provide a range of mental health services for youth in Detention: risk assessments, crisis counseling, and brief therapy are key service components.

| | Fund: General, Juvenile Grants | | | | |
|----------------------------|--------------------------------|------------|------------|------------|--------|
| | FY 2005-06 | FY 2006-07 | FY 2007-08 | FY 2008-09 | . / 0/ |
| | Actual | Actual | Budget | Proposed | +/- % |
| Resources: | | | | | |
| General Fund | 588,464 | 589,714 | 564,761 | 661,647 | 17.2% |
| Intergovernmental Funding: | | | | | |
| State | 213,230 | 226,702 | 234,065 | 356,303 | 52.2% |
| Other Funding | 0 | 0 | 45,287 | 23,927 | -47.2% |
| Net Working Capital: | | | | | |
| Unrestricted | 8,102 | 29,177 | 0 | 0 | n.a. |
| Total Resources | 809,797 | 845,593 | 844,113 | 1,041,877 | 23.4% |
| Requirements: | | | | | |
| Personal Services: | | | | | |
| Salaries and Wages | 464,957 | 499,910 | 493,642 | 594,044 | 20.3% |
| Fringe Benefits | 198,648 | 199,988 | 199,503 | 255,775 | 28.2% |
| Subtotal | 663,606 | 699,899 | 693,145 | 849,819 | 22.6% |
| Materials and Services | 31,628 | 21,306 | 28,232 | 57,425 | 103.4% |
| Administrative Charges | 114,563 | 124,369 | 122,736 | 134,633 | 9.7% |
| Total Requirements | 809,797 | 845,574 | 844,113 | 1,041,877 | 23.4% |
| FTE | 9.65 | 9.65 | 9.15 | 10.10 | 10.4% |

Program: Family Support & Counseling

Program: Family Support Program (FSP) & Counseling Services

Personnel Positions

| Title of Position | | FTE |
|---------------------------------------|-----------|-------|
| Counseling Services Supervisor | | 1.00 |
| Department Specialist 2 | | 0.35 |
| Family Support Specialist | | 3.00 |
| Family Support Specialist (Bilingual) | | 1.00 |
| Learning Specialist | | 1.25 |
| Mental Health Specialist 2 | | 3.50 |
| | Total FTE | 10.10 |

Family Support & Counseling Service Program Budget Analysis

Personnel and FTE changes include the following: 1) a .60 FTE increase Learning Specialist, funded with JCP Prevention Grant funds; 2) a 1.0 FTE reduction of a department specialist 2 converted to an accounting clerk and moved to the Administration program: 3) a .35 FTE increase from a department specialist 2 moved from the Administration program; and 4) a 1.0 FTE Mental Health Specialist moved from Detention to Family Support and Counseling Services.

There is an increase in State Juvenile Crime Prevention (JCP) Grant funds in FY08-09 compared to FY 07-08. This is the second year of the JCP Prevention Grant biennium funding increase. There was also an increase of .60 FTE to an existing .40 Learning Specialist position (totaling 1.00 FTE). There is a decrease in Other Funding because the Learning Specialist positions are now funded with JCP Prevention Grant funds.

There is an increase in General Fund support because the Mental Health Specialist previously budgeted in Detention was moved to the Family Support and Counseling program.

Probation

- Youth alleged to have committed what would be a criminal act if they were an adult are brought to detention by law enforcement or referred to the department through a police report. Intake officers review the circumstances and determine if an informal or formal intervention is needed.
- Informal process requires youth to be held accountable for completion of consequences to address the allegation(s) within a short period of time. Consequences include fines, victim restitution, community service, apology letters, etc.
- In a formal process, probation officers track youth through the court process and make disposition recommendations to the juvenile court judge. Once a youth is placed on formal supervision, Probation officers continually assess youth strengths and public safety risk, they monitor and support compliance with court ordered conditions, and provide sanctions and interventions for failure to comply.
- Probation officers link youth to programs, services and sanctions for accountability, skill development, and opportunities for positive internalized behavior change.
- Youth with drug issues may participate in STAR Court (Juvenile Drug Court) which provides a coordinated intervention and intensive drug case management, parent support, and wellness program under judicial oversight. As part of the STAR Court team, probation officers provide supervision, accountability and support for youth to eliminate criminal behavior, alcohol and other drug use, and replace drug-impaired activities with healthy activities and lifestyle.

Program: Probation

Department Juvenile

| Department: Juvenne | | | riogram: ri | opation | | |
|----------------------------|------------|--------------------------------|-------------|------------|--------|--|
| | | Fund: General, Juvenile Grants | | | | |
| | FY 2005-06 | FY 2006-07 | FY 2007-08 | FY 2008-09 | . / 0/ | |
| | Actual | Actual | Budget | Adopted | +/- % | |
| Resources: | | | | | | |
| General Fund | 2,837,280 | 2,776,889 | 2,961,892 | 3,036,866 | 2.5% | |
| Intergovernmental Funding: | | | | | | |
| Federal | 17,500 | 8,254 | 17,500 | 17,500 | 0.0% | |
| State | 4,872 | 188,530 | 106,747 | 423,063 | 296.3% | |
| Fees & Charges | 67,758 | 95,520 | 103,000 | 66,800 | -35.1% | |
| Other Funding | 34,319 | 42,723 | 25,000 | 11,033 | -55.9% | |
| Net Working Capital: | | | | | | |
| Unrestricted | 36,390 | 75,427 | 67,243 | 39,229 | -41.7% | |
| Total Resources | 2,998,118 | 3,187,343 | 3,281,382 | 3,594,491 | 9.5% | |
| Requirements: | | | | | | |
| Personal Services: | | | | | | |
| Salaries and Wages | 1,669,979 | 1,746,386 | 1,826,381 | 1,919,360 | 5.1% | |
| Fringe Benefits | 677,635 | 660,766 | 721,371 | 786,379 | 9.0% | |
| Subtotal | 2,347,613 | 2,407,151 | 2,547,752 | 2,705,739 | 6.2% | |
| Materials and Services | 163,052 | 232,069 | 260,667 | 383,521 | 47.1% | |
| Administrative Charges | 457,888 | 475,683 | 472,963 | 505,231 | 6.8% | |
| Total Requirements | 2,968,554 | 3,114,903 | 3,281,382 | 3,594,491 | 9.5% | |
| FTE | 30.00 | 30.00 | 30.00 | 31.00 | 3.3% | |

Program: Probation

| Personnel Positions | |
|--|-------|
| Title of Position | FTE |
| Department Specialist 2 (Bilingual) | 1.00 |
| Education Services Advocate | 2.00 |
| Juvenile Probation Officer | 17.00 |
| Juvenile Probation Officer (Bilingual) | 7.00 |
| Juvenile Probation Officer Trainee (Bilingual) | 1.00 |
| Juvenile Probation Supervisor | 3.00 |
| Total FTE | 31.00 |

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The FTE count does not include 1.40 FTE temp positions that are also budgeted for this program.

Probation Program Budget Analysis

There is a large increase in State Funding: \$270,000 for an OYA Gang Grant and an increase in JCP State Diversion funding for an Education Services Advocate at 1.0 FTE.

The temporary positions are used in Probation Intake for vacation, sick and holiday relief. Overtime (premium) pay is used for the Community Surveillance Team (CST).

There is a decrease in Fees and Charges because of lower projections of fees generated because of a slowing in the economy.

There is \$17,500 budgeted in Miscellaneous Contractual Services for Peer Court Contracts with the City of Silverton, Stayton, Jefferson and Keizer. These contracts are funded with Juvenile Accountability Block Grant revenue. There is also \$140,080 budgeted in Miscellaneous Contractual Services for OYA Gang Grant contracts for service providers for Youth Empowerment Project, Parent Education Parent Organizing Project, and Peer Motivation projects.

Detention

- Marion County operates a fifty-six (56) bed capacity detention with two units of twenty-four beds, and one unit of eight beds.
- Detention is a locked facility which provides temporary safe and secure custody for youth who • violate the terms and conditions of probation; break community program rules; awaiting serious legal action; or waiting for an available program bed in foster care, residential treatment, or substance abuse treatment.
- Detention provides short-term public safety, accountability, assessment and stabilization, and • coordination of planning for long-term public safety.
- Within the secure and structured detention environment, youth participate in programs to increase • skill development, improve behavior, provide educational stability, and increase accountability for personal responsibility, choices and actions.

Department: Juvenile

| Program: Detention |
|--------------------------------|
| Fund: General, Juvenile Grants |

| | Fund. General, Juveline Grants | | | | and S |
|----------------------------|--------------------------------|------------|------------|------------|---------|
| | FY 2005-06 | FY 2006-07 | FY 2007-08 | FY 2008-09 | +/- % |
| | Actual | Actual | Budget | Adopted | +/- /0 |
| Resources: | | | | | |
| General Fund | 2,614,494 | 2,745,143 | 3,027,938 | 3,177,671 | 4.9% |
| Intergovernmental Funding: | | | | | |
| State | 312,448 | 335,835 | 96,000 | 100,087 | 4.3% |
| Net Working Capital: | | | | | |
| Intra-Program Support | (216,448) | (214,492) | 0 | 0 | n.a. |
| Unrestricted | 0 | 0 | 15,048 | 0 | n.a. |
| Total Resources | 2,710,494 | 2,866,486 | 3,138,986 | 3,277,758 | 4.4% |
| Requirements: | | | | | |
| Personal Services: | | | | | |
| Salaries and Wages | 1,321,672 | 1,459,369 | 1,602,757 | 1,634,303 | 2.0% |
| Fringe Benefits | 543,283 | 571,608 | 663,549 | 714,719 | 7.7% |
| Subtotal | 1,864,954 | 2,030,977 | 2,266,306 | 2,405,125 | 6.1% |
| Materials and Services | 421,254 | 375,731 | 393,634 | 377,935 | -4.0% |
| Administrative Charges | 424,285 | 459,796 | 463,998 | 494,698 | 6.6% |
| Capital Improvement | 0 | 0 | 15,048 | 0 | -100.0% |
| Total Requirements | 2,710,494 | 2,866,504 | 3,138,986 | 3,277,758 | 4.4% |
| FTE | 28.50 | 28.50 | 30.85 | 29.50 | -4.4% |

| Personnel Positions | |
|-------------------------------------|-------|
| Title of Position | FTE |
| Assistant Juvenile Supervisor | 1.00 |
| Department Specialist 2 (Bilingual) | 1.00 |
| Group Worker 2 | 23.00 |
| Group Worker 2 (Bilingual) | 3.50 |
| Juvenile Detention Supervisor | 1.00 |
| Total FTE | 29.50 |

The FTE count does not include 4.70 FTE temp positions that are also budgeted for this program.

Detention Program Budget Analysis

Personnel moves and FTE changes include three .45 FTE group worker 2 positions converted to two .50 FTE group worker 2 positions, for a net decrease of .35 FTE. In addition, the transfer of a mental health specialist position to the Family Support and Counseling Program resulted in a decrease of 1.0 FTE. One decision package for a 1.0 FTE assistant detention supervisor position was approved.

Temporary wages of 4.70 FTE are needed for relief of 25.50 FTE group worker 2s. Overtime wages are needed in Detention for coverage on holidays (half of the staff need to be regular employees), transports, training, vacations, and sick leave.

The negative values in FY 05-06 and FY 06-07 under Net Working Capital are because all JCP Diversion Grant revenue was received in the Detention program and distributed to Alternative Programs and GAP through Intra-Program Support. In FY 07-08 a change in accounting has the revenue being received directly into the various programs.

Guaranteed Attendance Program (GAP)

- GAP is a twenty-five bed, staff-secure shelter care facility. Youth who are struggling in the • community come to be assessed and determine the most appropriate place for them to live. In this structured environment, youth have opportunities to learn and practice community-acceptable behaviors. They address issues through cognitive-behavioral therapy, skill building, counseling, continuing education, work-skill development, and making positive choices.
- Youth in GAP are assessed to see where they are best served and then are awaiting placement in a • residential treatment program or foster care, or are addressing behavioral issues before returning home to their parents or relatives. A few youth enter GAP for a very short time to see if they are able to respond appropriately to structure and return home.
- GAP provides a less restrictive, and less costly alternative to detention for youth to be assessed to • determine what living arrangements are most appropriate for them. This frees up secure custody capacity for higher risk youth.

| Department: Juvenile | Program: Guaranteed Attendance Program | | | | |
|----------------------------|---|------------|------------|------------|---------|
| | Fund: General, Juvenile Grants | | | | |
| | FY 2005-06 | FY 2006-07 | FY 2007-08 | FY 2008-09 | +/- % |
| | Actual | Actual | Budget | Adopted | +/- %0 |
| Resources: | | | | | |
| General Fund | 547,676 | 564,625 | 544,661 | 531,301 | -2.5% |
| Intergovernmental Funding: | | | | | |
| Federal | 48,010 | 23,659 | 7,676 | 7,677 | 0.0% |
| State | 352,867 | 411,037 | 727,539 | 792,017 | 8.9% |
| Fees & Charges | 426,127 | 488,309 | 540,770 | 453,726 | -16.1% |
| Other Funding - Transfers | 0 | 0 | 14,308 | 0 | n.a. |
| Net Working Capital: | | | | | |
| Unrestricted | 255,140 | 225,174 | 6,970 | 0 | -100.0% |
| Total Resources | 1,629,820 | 1,712,804 | 1,841,924 | 1,784,721 | -3.1% |
| Requirements: | | | | | |
| Personal Services: | | | | | |
| Salaries and Wages | 907,167 | 991,208 | 1,046,975 | 1,033,280 | -1.3% |
| Fringe Benefits | 374,872 | 391,776 | 432,397 | 450,519 | 4.2% |
| Subtotal | 1,282,039 | 1,382,984 | 1,479,372 | 1,483,799 | 0.3% |
| Materials and Services | 99,850 | 98,410 | 132,445 | 115,198 | -13.0% |
| Administrative Charges | 148,825 | 176,866 | 230,107 | 185,724 | -19.3% |
| Total Requirements | 1,530,714 | 1,658,260 | 1,841,924 | 1,784,721 | -3.1% |
| FTE | 20.50 | 20.50 | 19.40 | 18.15 | -6.4% |

Program: Guaranteed Attendance Program (GAP)

Personnel Positions

| Title of Position | FTE |
|-------------------------------|-------|
| Assistant Juvenile Supervisor | 1.00 |
| Department Specialist 2 and 3 | 1.40 |
| Group Worker 2 | 13.25 |
| Juvenile Program Supervisor | 1.00 |
| Youth & Family Counselor | 1.50 |
| Total FTE | 18.15 |

The FTE count does not include 2.70 FTE temp positions that are also budgeted for this program.

Guaranteed Attendance Program Budget Analysis

The State's interpretation of federal regulations dictates that a program that the services Juvenile provides requires the bed reduction, resulting in a corresponding reduction in federal funds, beds available and staffing required.

As a result of occupied beds being reduced to 25, FTE was reduced a total of 1.25 FTE: reduced a group worker 2 position by .40 FTE; changed two .45 FTE to one .50 FTE (net .40 decrease), and one .40 FTE department specialist 2 position moved from administration to GAP. THIS DOES NOT ADD UP

Temporary wages of 2.70 FTE is needed for relief of 13.00 FTE group worker 2s. Overtime wages are needed in GAP for coverage of holidays (half of the staff need to be regular employees), transports, training and sick leave.

GAP receives funds from five different sources at the County, State and Federal level. These include Federal Title XIX Medicaid monies received for Behavioral Rehabilitation Services (BRS) provided to youth in the program, Juvenile Accountability Block Grant (JABG Grant) money, State of Oregon Juvenile Crime Prevention (JCP) money, State of Oregon JCP Diversion money and Marion County General Fund money.

Co-Occurring Program Experience (COPE)

- COPE is an integrated intensive community treatment program modeled on evidenced based • principles for girls diagnosed with both substance abuse and mental health issues.
- Girls begin the program living in the GAP Shelter Care for the first 30 days or so and transition • back to their homes or relative placement. Mental health and substance abuse treatment and support continue after returning home. The intensive treatment portion lasts for 6 - 7 months. When girls graduate from this part of the COPE program, they enter the after care part which provides support for an additional 6 months.
- Since program inception it was found, the majority of girls accepted into COPE have a history of • using methamphetamine.

| Department: Juvenile | Program: Co-Occuring Program Experience | | | | | |
|----------------------------|---|---------|---------|----------|---------|--|
| | Fund: General, Juvenile Grants | | | | | |
| | FY 2005-06 FY 2006-07 FY 2007-08 FY 2008-09 | | | | | |
| | Actual | Actual | Budget | Proposed | +/- % | |
| Resources: | | | | | | |
| General Fund | 12,762 | 15,123 | 3,426 | 0 | -100.0% | |
| Intergovernmental Funding: | | | | | | |
| Federal | 82,640 | 129,616 | 10,542 | 0 | -100.0% | |
| State | 0 | 0 | 142,993 | 142,993 | 0.0% | |
| Other Funding | 0 | 0 | 6,826 | 24,034 | 252.1% | |
| Total Resources | 95,402 | 144,739 | 163,787 | 167,027 | 2.0% | |
| Requirements: | | | | | | |
| Personal Services: | | | | | | |
| Salaries and Wages | 55,208 | 83,246 | 100,855 | 104,616 | 3.7% | |
| Fringe Benefits | 25,744 | 38,411 | 44,526 | 46,585 | 4.6% | |
| Subtotal | 80,953 | 121,657 | 145,381 | 151,201 | 4.0% | |
| Materials and Services | 1,687 | 7,959 | 779 | 0 | -100.0% | |
| Administrative Charges | 12,762 | 15,159 | 17,627 | 15,826 | -10.2% | |
| Total Requirements | 95,402 | 144,775 | 163,787 | 167,027 | 2.0% | |
| FTE | 2.00 | 2.00 | 2.00 | 2.00 | 0.0% | |

Program: Co-Occuring Program Experience (COPE)

Personnel Positions

| Title of Position | | FTE |
|----------------------------|-----------|------|
| Learning Specialist | | 1.00 |
| Mental Health Specialist 2 | | 1.00 |
| | Total FTE | 2.00 |

COPE Program Budget Analysis

The majority of the program's revenue is from a state formula grant, which drives allowable FTE and personal services.

Alternative Programs

- Provides sanctions for youth who violate conditions of their probation supervision. The program focuses on employment skill development to mitigate risk, community service to repair damage done to the community, accountability for otherwise unstructured time, and most importantly, the mechanism to earn and pay restitution to victims.
- Oregon law requires the juvenile department to work with youth to pay court order restitution to victims. Alternative Programs provides work opportunities ranging from unskilled labor to vocational training in advanced job skills that enhance employability and ensure that even unlikely juvenile offenders will pay timely restitution to victims.
- Community Service provides short-term consequences to youth offenders by assisting lowincome senior and disabled citizens through regular yard maintenance, wood delivery, and wheel chair ramp construction.
- Matrix provides immediate consequences and accountability to higher risk youth, and generates revenue while providing contracted service work crews to the county, school district, and city. Work includes park maintenance, landscaping, litter patrol, vegetation removal, graffiti removal, cutting firewood, and recycling.
- Fuel is the advanced job skill vocational training program for older, high-risk youth. Projects include: construction, remodeling, industrial mechanics, furniture and woodwork manufacturing.

Program: Alternative Programs

Department: Juvenile

| | Fund: General, Juvenile Grants | | | | | |
|----------------------------|--------------------------------|------------|------------|------------|----------|--|
| | FY 2005-06 | FY 2006-07 | FY 2007-08 | FY 2008-09 | +/- % | |
| | Actual | Actual | Budget | Proposed | ., ,, | |
| Resources: | | | | | | |
| General Fund | 1,353,971 | 1,324,160 | 1,424,688 | 1,407,499 | -1.2% | |
| Intergovernmental Funding: | | | | | | |
| Federal | 4,390 | 4,660 | 4,000 | 0 | -100.0% | |
| State | 709 | 895 | 6,000 | 92,787 | 1,446.5% | |
| Other | 150,512 | 172,717 | 194,999 | 200,500 | 2.8% | |
| Fees & Charges | 5,540 | 4,964 | 3,000 | 4,501 | 50.0% | |
| Other Transfer | 0 | 0 | 0 | 92,235 | n.a. | |
| Net Working Capital: | | | | | | |
| Intra-Program Support | 0 | 0 | 0 | (63,141) | n.a. | |
| Unrestricted | 138,286 | 108,414 | 0 | 41,402 | n.a. | |
| Total Resources | 1,653,408 | 1,615,810 | 1,632,687 | 1,775,783 | 8.8% | |
| Requirements: | | | | | | |
| Personal Services: | | | | | | |
| Salaries and Wages | 838,231 | 840,090 | 853,062 | 969,622 | 13.7% | |
| Fringe Benefits | 328,749 | 307,562 | 329,027 | 377,820 | 14.8% | |
| Subtotal | 1,166,979 | 1,147,651 | 1,182,089 | 1,347,442 | 14.0% | |
| Materials and Services | 290,180 | 295,605 | 290,151 | 250,283 | -13.7% | |
| Administrative Charges | 141,521 | 144,662 | 160,447 | 178,058 | 11.0% | |
| Transfers | 4,200 | 0 | 0 | 0 | n.a. | |
| Total Requirements | 1,602,880 | 1,587,918 | 1,632,687 | 1,775,783 | 8.8% | |
| FTE | 14.47 | 14.47 | 14.47 | 15.47 | 6.9% | |

Program: Alternative Programs

Personnel Positions

| Title of Position | | FTE |
|--------------------------------------|-----------|-------|
| The of Position | | FIE |
| Alternative Programs Worker 2 | | 6.00 |
| Alternative Programs Worker 3 | | 5.00 |
| Alternative Programs Asst Supervisor | | 1.00 |
| Alternative Programs Supervisor | | 1.00 |
| Department Specialist 3 (Bilingual) | | 1.00 |
| Department Specialist 2 | | 1.00 |
| Program Van Driver | | 0.47 |
| | Total FTE | 15.47 |

The FTE count does not include 5.40 FTE temp positions that are also budgeted for this program.

Alternative Programs Program Budget Analysis

Personnel and FTE changes:

Additional 1.0 FTE Alternative Programs Worker 2, funded with JCP Prevention funds.

Temporary positions equaling 5.40 FTE is needed for relief of the 11.00 FTE Alternative Programs Workers. Temporary wages are used during the school year breaks, as work crews increase during these times.

Budget changes:

There is an increase in State JCP Prevention revenue to fund an Alternative Programs Worker who will supervise lower risk youth and youth who have completed all conditions of probation except restitution payment. Criminal Justice Revenue (Other –Transfers In) is supporting an Alternative Programs Worker. Intra-Program Support of \$63,141 is being transferred to the Juvenile Market.

Fresh Start Market and Coffee Shop

- A unique training opportunity for youth offenders to develop viable work skills, earn and pay restitution to victims, and develop positive community norm skills to mitigate public risk and ensure long term community success.
- The Market consists of an espresso shop, retail market, demonstration site, and community meeting room. It expands the range of youth employment to include retail, customer service, inventory, marketing, accounting, barista and food preparation.
- The Market sells products produced by youth in the wood and metal shop, produce and plants grown on site through a partnership with Master Gardeners, cut wood through the Matrix program, and seasonal offerings such as Christmas trees and wreaths.

Program: Fresh Start Market and Coffee Shop

| | Fund: General, Juvenile Grants | | | | | |
|----------------------------|--------------------------------|----------------------|----------------------|------------------------|--------|--|
| | FY 2005-06 Actual | FY 2006-07 Actual | FY 2007-08 Budget | FY 2008-09 Proposed | +/- % | |
| Resources: | | | | | | |
| Intergovernmental Funding: | | | | | | |
| Federal | 0 | 0 | 0 | 4,429 | n.a | |
| Other | 0 | 3,056 | 6,000 | 6,000 | 0.0% | |
| Fees & Charges | 88,590 | 61,180 | 86,000 | 72,000 | -16.3% | |
| Other Funding | 58,238 | 175,167 | 236,739 | 213,100 | -10.0% | |
| Net Working Capital: | | | | | | |
| Intra-Program Support | 24,417 | 18,632 | 0 | 63,141 | n.a | |
| Total Resources | 171,245 | 258,035 | 328,739 | 358,670 | 9.1% | |
| Requirements: | | | | | | |
| Personal Services: | | | | | | |
| Salaries and Wages | 54,175 | 95,361 | 125,604 | 132,140 | 5.2% | |
| Fringe Benefits | 22,804 | 46,595 | 58,627 | 63,439 | 8.2% | |
| Subtotal | 76,979 | 141,956 | 184,231 | 195,579 | 6.2% | |
| Materials and Services | 36,447 | 97,235 | 118,198 | 139,500 | 18.0% | |
| Administrative Charges | 4,059 | 18,843 | 26,310 | 23,591 | -10.3% | |
| Transfers | 53,760 | 0 | 0 | 0 | n.a | |
| Total Requirements | 171,245 | 258,035 | 328,739 | 358,670 | 9.1% | |
| FTE | 2.50 | 2.50 | 2.50 | 2.50 | 0.0% | |

Program: Fresh Start Market and Coffee Shop

| Title of Position | FTE |
|-------------------------------|------|
| Alternative Programs Worker 2 | 2.50 |

The FTE count does not include .80 FTE temp positions that are also budgeted for this program.

Fresh Start Market and Coffee Shop Program Budget Analysis

Department: Juvenile

Temporary positions equivalent to .80 FTE are required for relief of 2.0 FTE Alternative Program Workers. Temporary wages are also needed during the busy times of year, such as spring and Christmas. Alternative Programs provides an Intra-Program Support of \$63,141.

Administration

- Provide program operational support and accountability by monitoring progress outcomes, fiscal expenditures and responsibility.
- The juvenile department has 118.22 FTE and on average uses 15 temporary employees per week for vacations, sick, holidays, FMLA and training.

Program: Administration

Department: Juvenile

| 1 | | | | | | |
|------------------------|--------------------------------|---|-----------|-----------|----------|--|
| | Fund: General, Juvenile Grants | | | | | |
| | FY 2005-06 | FY 2005-06 FY 2006-07 FY 2007-08 FY 2008-09 | | | | |
| | Actual | Actual | Budget | Proposed | +/- % | |
| Resources: | | | | | | |
| General Fund | 805,063 | 901,219 | 1,023,324 | 1,200,484 | 17.3% | |
| Fees and Charges | 0 | 1,124 | 3,876 | 0 | -100.0% | |
| Other - Transfers In | 140,370 | 183,250 | 114,448 | 42,426 | -62.9% | |
| Net Working Capital: | | | | | | |
| Intra-Program Support | (57,372) | (58,134) | 0 | 0 | n.a. | |
| Unrestricted | 40,076 | 44,350 | 1,124 | 79,046 | 6,932.6% | |
| Total Resources | 928,137 | 1,071,810 | 1,142,772 | 1,321,956 | 15.7% | |
| Requirements: | | | | | | |
| Personal Services: | | | | | | |
| Salaries and Wages | 434,272 | 531,334 | 639,450 | 606,255 | -5.2% | |
| Fringe Benefits | 176,392 | 190,513 | 241,095 | 260,612 | 8.1% | |
| Subtotal | 610,663 | 721,847 | 880,545 | 876,867 | -0.4% | |
| Materials and Services | 161,743 | 122,957 | 129,312 | 269,795 | 108.6% | |
| Administrative Charges | 111,381 | 129,156 | 132,915 | 175,294 | 31.9% | |
| Total Requirements | 883,787 | 973,960 | 1,142,772 | 1,321,956 | 15.7% | |
| FTE | 8.40 | 8.40 | 8.90 | 9.50 | 6.7% | |

Personnel Positions

| Title of Position | | FTE |
|--------------------------------------|-----------|------|
| Accounting Clerk | | 1.00 |
| Accounting Specialist | | 0.50 |
| Administrative Assistant | | 1.00 |
| Administrative Services Manager | | 1.00 |
| Asst Director of Juvenile Department | | 1.00 |
| Contracts Specialist | | 1.00 |
| Department Specialist 2 (Bilingual) | | 1.00 |
| Juvenile Dept Director | | 1.00 |
| Records Specialist | | 2.00 |
| | Total FTE | 9.50 |

The FTE count does not include .80 FTE temp positions that are also budgeted for this program, and .30 FTE backgrounds investigator.

Administration Program Budget Analysis

1.0 FTE Department Specialist 2 was converted to an Accounting Clerk and moved to Administration from the FSP program. A .40 FTE Department Specialist 2 position was moved to GAP. Requirements for GAP to qualify for federal reimbursement dollars has significantly increased and further support staff time is necessary.

Temporary wages of .80 FTE are budgeted for relief for the Front/Court reception desks, for archiving records and relief for support staff when attending training.

All budgeted expenditures for Building Maintenance and Building Remodel for the department have been moved to Administration from other programs. All Fleet and Fuel charges for the department are accounted for in Administration.

\$10,000 is budgeted to Miscellaneous Contractual Services for a contract with NPC Research to statistically validate the COPE program.

FUNDS

The juvenile department budget is comprised of two funds. This is shown in the table below.

Department Budget by Fund

| <u>Fund Name</u> RESOURCES | FY2005-06 Actual | FY2006-07 Actual | FY2007-08 Budget | FY2008-09 Adopted | % of Total |
|-------------------------------|---------------------|---------------------|---------------------|----------------------|------------|
| General Fund | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 | 69% |
| Juvenile Grants Fund | 3,313,197 | 3,784,102 | 3,774,341 | 4,195,569 | 31% |
| Total | 11,148,320 | 11,703,055 | 12,374,390 | 13,322,283 | 100% |
| REQUIREMENTS | | | | | |
| General Fund | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 | 69% |
| Juvenile Grants Fund | 3,088,727 | 3,530,976 | 3,774,341 | 4,195,569 | 31% |
| Total | 10,923,850 | 11,449,929 | 12,374,390 | 13,322,283 | 100% |

KEY DEPARTMENT ACCOMPLISHMENTS FY2007-08

- "We help kids in ways that others have failed them. I see the way they respond to Mick when he teaches them to weld or change the oil or fix the electrical problem in a truck. I watch the youth learn how to make straight accurate cuts with a circular saw and assemble multiple pieces of wood and then stand back and look at a finished product and give each other a "high five" and strut around like they own the world. These are not "Key Accomplishments"; they are the day-to-day nitty-gritty, get your hands dirty jobs that we do week after week, youth after youth." Ed Brindle
- The department policy and all forms were revised to ensure compliance with the Victims Rights Act ensuring that crime victims have the opportunity to exercise their rights.
- During the year 71.76% of youth who had a condition to pay restitution completed payment of the full amount ordered. This is an increase from 67.58% the previous year.
- The juvenile department diverted 373 cases to peer courts in Silverton, Stayton, Jefferson, Keizer, and Salem. 85% successfully completed requirements.
- We have provided staff training, revised and implemented new policies, and changed practices to increase loss prevention and control.
- In the Co-occurring Program Experience (COPE) for girls, nine of eleven (82%) girls had demonstrated improvement in their education. Nine of eleven (82%) girls had reduced or no alcohol or other drug (AOD) use as demonstrated by self-report and UA results. Eleven girls (100%) demonstrated 5 or more DBT (Dialectical Behavioral Therapy) skills. Eleven girls and families (100%) reported improved family relationships.
- Programs were evaluated using the Correctional Program Checklist (CPC). The checklist is used to assess correctional intervention programs and determine how closely they meet principles of programs that are effective. The criteria is researched based, and when correctly implemented will produce measurable positive outcomes of reduced repeat criminal activity (recidivism). Significant system changes to service delivery emerged as recommendations from completed evaluations that will be implemented as an evidenced based practices initiative.
- The Fresh Start Market has a 22% increase in revenue in FY 07-08 compared to FY 06-07.

| Resources by I und Detail | | | | | | | |
|---------------------------------|-----------|-----------|-----------|-----------|--|--|--|
| Department: Juvenile Department | | | | | | | |
| | Actual | Actual | Budget | Adopted | | | |
| 100 - General Fund | FY 2006 | FY 2007 | FY 2008 | FY 2009 | | | |
| General Fund | | | | | | | |
| 39301 General Fund Support | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 | | | |
| General Fund Total | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 | | | |
| General Fund 100 Total | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 | | | |

Resources by Fund Detail

| Department: Juvenile Department | | | | |
|---------------------------------|-----------|-----------|-----------|-----------|
| | Actual | Actual | Budget | Adopted |
| 100 - General Fund | FY 2006 | FY 2007 | FY 2008 | FY 2009 |
| Personal Services | | | | |
| Salaries and Wages | | | | |
| 51102 COLA - Budget | 0 | 0 | 29,200 | (|
| 51111 Regular Wages | 2,975,565 | 3,008,247 | 4,026,370 | 4,191,477 |
| 51112 Temporary Wages | 280,428 | 319,526 | 312,747 | 310,251 |
| 51113 Vacation Pay | 192,841 | 228,449 | 0 | (|
| 51114 Sick Pay | 125,377 | 159,279 | 0 | (|
| 51115 Holiday Pay | 167,389 | 174,719 | 0 | (|
| 51116 Comp Time Pay | 66,628 | 70,749 | 0 | (|
| 51118 Differential Pay | 8,158 | 9,311 | 9,816 | 11,669 |
| 51121 Compensation Credits | 234,754 | 247,836 | 244,242 | 261,530 |
| 51122 Pager Pay | 15,214 | 13,442 | 15,600 | 17,160 |
| 51124 Leave Payoff | 3,178 | 37,623 | 15,478 | 8,086 |
| 51127 Leadworker Pay | 7,138 | 7,569 | 7,065 | 10,339 |
| 51141 Straight Pay | 0 | 0 | 0 | (2,326) |
| 51142 Premium Pay | 39,458 | 41,929 | 67,921 | 100,322 |
| 51145 Temporary-Premium | 3,363 | 4,556 | 0 | (|
| Salaries and Wages Total | 4,119,490 | 4,323,235 | 4,728,439 | 4,908,508 |
| Fringe Benefits | | | | |
| 51201 Fringe Benefits-Budget | 0 | 0 | 46,543 | |
| 51211 PERS | 416,721 | 359,432 | 337,912 | 367,846 |
| 51212 401(k) | 27,070 | 28,093 | 29,193 | 32,841 |
| 51212 PERS Debt Service | 170,666 | 135,919 | 168,956 | 206,195 |
| 51220 FICA | 309,668 | 328,135 | 343,297 | 362,400 |
| 51220 Medical Insurance | 610,872 | 654,732 | 784,041 | 906,355 |
| 51232 Dental Insurance | 71,747 | 78,677 | 90,017 | 106,837 |
| 51233 Life Insurance | 11,493 | 11,769 | 10,682 | 14,356 |
| 51234 Disability Insurance | 10,499 | 10,764 | 15,757 | 17,000 |
| 51240 Unemployment | 16,402 | 17,356 | 17,077 | 17,813 |
| 51252 WC-Hourly Rate | 2,304 | 2,090 | 2,967 | 2,960 |
| 51260 Wellness | 1,189 | 2,837 | 0 | (|
| 51261 EAP | 491 | 1,743 | 0 | (|
| 51270 County HSA Contributions | 0 | 10,800 | 0 | (|
| Fringe Benefits Total | 1,649,121 | 1,642,347 | 1,846,442 | 2,034,603 |
| | | | | |
| Personal Services Total | 5,768,611 | 5,965,582 | 6,574,881 | 6,943,111 |
| Materials and Services | | | | |
| 52101 Office Supplies | 27,507 | 23,512 | 21,000 | 23,700 |
| 52102 Shop Supplies | 6,000 | 4,830 | 5,000 | 5,000 |
| | 11,144 | | 8,500 | 6,700 |
| 52103 Field Supplies | , | 6,285 | | |
| 52104 Institutional Supplies | 17,769 | 22,366 | 13,000 | 16,500 |
| 52105 Janitorial Supplies | 743 | 2,633 | 0 | 5,000 |
| 52107 Departmental Supplies | 15,064 | 12,716 | 19,200 | 14,50 |
| 52108 Food Supplies | 7,717 | 12,645 | 10,550 | 11,450 |
| 52109 Clothing | 4,509 | 11,073 | 29,000 | 8,500 |
| 52110 Medical Supplies | 7,355 | 3,987 | 4,350 | 4,700 |
| 52111 First Aid Supplies | 8,003 | 1,503 | 750 | 75 |

| Requirements by Fund Detail | | | | | | |
|-------------------------------------|---------|---------|---------|---------|--|--|
| Department: Juvenile Department | Astual | Actual | Dudget | Adomtod | | |
| 100 - General Fund | Actual | | Budget | Adopted | | |
| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | | |
| 52114 Vaccines | 817 | 197 | 600 | 600 | | |
| 52117 Educational Supplies | 166 | 1,421 | 2,764 | 1,000 | | |
| 52118 Books | 1,418 | (28) | 300 | 600 | | |
| 52119 Magazines & Publications | 171 | 167 | 0 | 0 | | |
| 52120 Newspapers | 483 | 0 | 0 | 0 | | |
| 52121 Gasoline | 33,809 | 32,567 | 39,825 | 41,800 | | |
| 52124 Oils | 429 | 389 | 700 | 400 | | |
| 52202 Crushed Rock | 1,524 | 1,031 | 2,000 | 2,000 | | |
| 52204 Concrete | 0 | 0 | 3,000 | 0 | | |
| 52208 Building Materials | 743 | 2,925 | 5,350 | 5,500 | | |
| 52209 Chemical Sprays | 100 | 0 | 0 | 0 | | |
| 52210 Parts | 8,311 | 1,447 | 3,000 | 2,000 | | |
| 52211 Batteries | 93 | 0 | 0 | 0 | | |
| 52212 Tire | 1,238 | 0 | 0 | 0 | | |
| 52214 Small Tools | 5,045 | 5,239 | 3,500 | 2,500 | | |
| 52215 Small Office Equipment | 18,856 | 10,351 | 5,550 | 7,750 | | |
| 52216 Small Departmental Equipment | 2,994 | 7,871 | 5,700 | 4,300 | | |
| 52217 Computer Equipment (<\$5,000) | 36,128 | 1,831 | 5,000 | 2,500 | | |
| 52218 Software | 0 | 1,661 | 3,000 | 1,500 | | |
| 52220 Misc. Materials | 102,087 | (1,221) | 0 | 0 | | |
| 52222 Radios (<\$5,000) | 11,600 | 2,479 | 3,500 | 4,000 | | |
| 52301 Telephones | 41,123 | 46,015 | 1,700 | 2,550 | | |
| 52305 Postage | 5,489 | 6,571 | 7,650 | 7,500 | | |
| 52306 Cellular Phones | 478 | 1,119 | 18,324 | 12,380 | | |
| 52308 Telecomm Charges | 0 | 0 | 32,902 | 0 | | |
| 52401 Electricity | 6,816 | 7,298 | 7,000 | 8,200 | | |
| 52404 Natural Gas | 2,451 | 5,126 | 3,800 | 2,500 | | |
| 52405 Water | 280 | 267 | 1,200 | 1,200 | | |
| 52409 Garbage Disposal | 920 | 434 | 250 | 1,450 | | |
| 52509 Managed Care Services | 84,752 | 92,048 | 92,350 | 92,350 | | |
| 52511 Communication Services | 510 | 0 | 0 | 0 | | |
| 52520 Pyschiatric Services | 17,061 | 140 | 3,500 | 4,000 | | |
| 52521 Doctors | 19,800 | 18,470 | 18,000 | 23,500 | | |
| 52526 Laboratory Services | 8,038 | 6,073 | 7,300 | 7,500 | | |
| 52530 Food Services | 204,908 | 220,041 | 258,500 | 257,200 | | |
| 52536 Programming Services | 0 | 259 | 0 | 0 | | |
| 52538 Client Assistance | 9,055 | 8,438 | 8,000 | 8,000 | | |
| 52542 Interpreters | 661 | 440 | 800 | 1,000 | | |
| 52543 Polygraph Services | 6,612 | 2,485 | 2,500 | 2,500 | | |
| 52544 Printing Services | 662 | 646 | 1,750 | 1,600 | | |
| 52545 Advertising | 807 | 3,771 | 1,500 | 1,000 | | |
| 52549 Janitorial Services | 1,338 | 1,140 | 850 | 1,400 | | |
| 52577 Security Services | 1,220 | 1,811 | 1,500 | 1,695 | | |
| 52580 Transportation Services | 2,614 | 2,691 | 2,100 | 1,600 | | |
| 52582 Shredding Services | 1,665 | 1,983 | 1,800 | 1,880 | | |
| 52586 Victims Services | 0 | 628 | 0 | 0 | | |
| 52592 Counseling Services | 27,285 | 6,505 | 4,000 | 13,500 | | |
| 52593 Youth Stipends | 2,256 | 439 | 0 | 0 | | |

| | ments by F | und Detail | | |
|--------------------------------------|------------|------------|-----------|-----------|
| Department: Juvenile Department | | | | |
| | Actual | Actual | Budget | Adopted |
| 100 - General Fund | FY 2006 | FY 2007 | FY 2008 | FY 2009 |
| 52599 Miscellaneous Contractual | 4,095 | 4,347 | 14,650 | 14,200 |
| 52602 Maint - Vehicle | 18,548 | 22,034 | 13,700 | 5,000 |
| 52604 Maint - Radios | 520 | 885 | 2,500 | 2,700 |
| 52605 Maint - Building & Grounds | 33,836 | 35,638 | 16,400 | 30,758 |
| 52606 Maint - Building Remodels | 1,395 | 1,498 | 3,000 | 2,897 |
| 52607 Maint - Departmental | 2,945 | 2,868 | 1,200 | 1,700 |
| 52609 Maint - Computer Hardware | 0 | 520 | 0 | 0 |
| 52701 Vehicle Rental | 0 | 1,127 | 500 | 0 |
| 52702 Building Rental - County | 1,700 | 2,280 | 0 | 0 |
| 52704 Equipment Rental | 14,463 | 18,004 | 29,249 | 28,500 |
| 52706 Parking Spaces | 34 | (18) | 0 | 0 |
| 52722 Fleet Leases | 0 | 0 | 0 | 70,220 |
| 52822 Notary Bond | 595 | 60 | 490 | 350 |
| 52912 Commercial Carrier | 354 | (413) | 0 | 0 |
| 52913 Meals | 1,260 | 713 | 200 | 200 |
| 52914 Lodging | 1,514 | 1,104 | 1,500 | 1,300 |
| 52923 Training | 12,675 | 8,136 | 12,600 | 25,000 |
| 52930 Dues and Memberships | 6,016 | 6,099 | 6,000 | 6,100 |
| 52941 Safety Clothing | 4,579 | 3,391 | 3,000 | 2,500 |
| 52965 Pre-Employment Investigations | 5,342 | 6,680 | 4,000 | 2,500 |
| 52974 Fairs & Shows | 0 | 63 | 200 | 100 |
| 52984 Professional Licenses | 50 | 0 | 0 | 120 |
| 52986 Permits | 359 | 349 | 500 | 500 |
| 52999 Miscellaneous-Other | 0 | 250 | 0 | 0 |
| Materials and Services Total | 888,897 | 720,444 | 782,104 | 822,400 |
| Administrative Charges | | | | |
| 60100 Board of Commissioners | 74,411 | 72,724 | 77,942 | 62 079 |
| | /4,411 | 12,124 | 77,942 | 63,078 |
| 60110 Governing Body Allocation | 42 491 | 22.246 | 29.142 | 27,264 |
| 60200 Business Services Allocation | 42,481 | 32,246 | 38,143 | 0 |
| 60250 Risk Management Allocation | 50,585 | 47,867 | 45,674 | 26,335 |
| 60260 Liability Insurance Allocation | 60,932 | 104,100 | 56,300 | 39,800 |
| 60270 Workers Comp Insurance | 69,563 | 50,500 | 52,500 | 50,500 |
| 60300 Human Resources Allocation | 77,171 | 71,813 | 86,307 | 124,812 |
| 60350 Facilities Management | 141,361 | 215,479 | 236,119 | 281,421 |
| 60351 Department Parking Allocation | 7,248 | 4,752 | 1,320 | 1,320 |
| 60352 Custodial Charges | 49,122 | 71,201 | 48,778 | 69,276 |
| 60353 Courier | 3,775 | 3,901 | 4,249 | 5,176 |
| 60354 Utilities Allocation | 105,151 | 168,207 | 168,138 | 174,834 |
| 60400 Financial Services Allocation | 51,528 | 55,491 | 58,427 | 100,431 |
| 60410 Legal Services | 16,343 | 16,626 | 20,267 | 21,436 |
| 60450 Information Technology | 148,852 | 196,949 | 225,339 | 176,912 |
| 60451 Information Technology Direct | 244,804 | 83,245 | 88,653 | 115,209 |
| 60452 FIMS Allocation | 34,288 | 37,826 | 34,908 | 45,135 |
| 60453 Telecommunications Allocation | | | | 38,264 |
| Administrative Charges Total | 1,177,615 | 1,232,927 | 1,243,064 | 1,361,203 |
| General Fund 100 Total | 7,835,123 | 7,918,953 | 8,600,049 | 9,126,714 |

Resources by Fund Detail Department: **Juvenile Department** Actual Actual Budget Adopted 125 - Juvenile Grants FY 2006 FY 2007 FY 2008 FY 2008 **General Fund** 38101 Transfer from General Fund 945,707 997,920 950,641 888,754 General Fund Total 945,707 997,920 950,641 888,754 **Intergovernmental - Federal** 33115 Low Income Energy Assistance 4.390 4.660 4.000 4.429 33199 Other Federal Revenue 148,150 161,529 35,718 25,177 Intergovernmental - Federal Total 152,540 166,189 39,718 29,606 **Intergovernmental - State** 33299 Other State Revenue 884,125 1,162,999 1,313,344 1,907,250 Intergovernmental - State Total 884,125 1,162,999 1,313,344 1,907,250 **Intergovernmental - Other** 11,695 33400 From Cities 13,487 15,000 20,500 33570 School Districts 16,792 15,869 22,999 23,000 33590 From Other Agencies-122,025 146,417 163,000 163,000 Intergovernmental - Other Total 150,512 175,773 200,999 206,500 Fees and Charges 34128 Detention Fees 4,754 3,888 0 540,770 34137 Title 19 Fees 422,232 488,309 453,726 34163 Service Charges 15,198 10,262 3,876 34170 Victim Assistance Fees 2,538 13,000 8,800 0 34171 Juvenile Probation Fees 30.896 52,880 72,000 14.000 32,000 34183 FAA Juvenile Probation Fees 6,939 13,687 8,000 34185 FAA MIP-PCS Juvenile 13,189 10,000 12,000 10,420 34190 Services - Juvenile Department 4,582 4,586 3,000 4,501 34480 State - EAIP 3,895 0 0 0 34490 Other Reimbursement (31)792 0 34530 Surplus Property Sales 504 578 0 34550 Wood Sales 62,610 42,600 60,000 45,000 34551 Detroit Wood Sales 27.000 25.980 17,788 26.000

Fees and Charges Total

Other - Fines Total

Other - Interest Total

Other - Fines

Other - Interest

35330 Juvenile Assessments

36100 Investment Interest

Other - Miscellaneous 37100 Miscellaneous

37200 Over and Short

0

0

0

597,027

28.200

28.200

213,100

0

0

0

587,979

18.274

18.274

4,933

4.933

58,319

(1)

651,097

27.629

27.629

4,514

174,672

(12)

0

736,646

25.000

25.000

236,739

0

0

0

| Resources by Fund Detail | | | | |
|---|-----------|-----------|-----------|-----------|
| Department: Juvenile Department | | | | |
| | Actual | Actual | Budget | Adopted |
| 125 - Juvenile Grants | FY 2006 | FY 2007 | FY 2008 | FY 2009 |
| 37310 Special Program Donations | 16,000 | 15,495 | 0 | 0 |
| Other - Miscellaneous Total | 74,318 | 190,155 | 236,739 | 213,100 |
| Other - Transfers In | | | | |
| 38103 Transfer from Criminal Justice | 140,370 | 183,250 | 180,869 | 165,455 |
| 38118 Transfer from Non-Departmental Grants | 0 | 106 | 0 | 0 |
| Other - Transfers In Total | 140,370 | 183,356 | 180,869 | 165,455 |
| Net Working Capital | | | | |
| 39200 Unrestricted Net Working Capital | 354,439 | 224,470 | 90,385 | 159,677 |
| Net Working Capital Total | 354,439 | 224,470 | 90,385 | 159,677 |
| Juvenile Grants Fund 125 Total | 3,313,197 | 3,784,102 | 3,774,341 | 4,195,569 |

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Requirements by Fund Detail

| | Actual | Actual | Budget | Proposed |
|---|-----------|-----------|-----------|-----------|
| 125 - Juvenile Grants | FY 2006 | FY 2007 | FY 2008 | FY 2009 |
| Personal Services | | | | |
| Salaries and Wages | | | | |
| 51111 Regular Wages | 1,220,915 | 1,296,663 | 1,684,860 | 1,807,653 |
| 51112 Temporary Wages | 200,721 | 253,239 | 150,158 | 182,609 |
| 51113 Vacation Pay | 63,219 | 83,443 | 836 | 0 |
| 51114 Sick Pay | 49,593 | 65,540 | 271 | 0 |
| 51115 Holiday Pay | 67,070 | 76,542 | 1,003 | 0 |
| 51116 Comp Time Pay | 14,118 | 18,641 | 0 | 0 |
| 51118 Differential Pay | 5,700 | 6,809 | 7,611 | 10,556 |
| 51121 Compensation Credits | 82,049 | 88,023 | 96,423 | 102,754 |
| 51122 Pager Pay | 0 | 1,200 | 0 | 0 |
| 51124 Leave Payoff | 2,159 | 2,960 | 0 | 9,019 |
| 51127 Leadworker Pay | 914 | 106 | 0 | 0 |
| 51142 Premium Pay | 9,047 | 28,997 | 19,120 | 19,966 |
| 51145 Temporary-Premium | 488 | 1,509 | 0 | 0 |
| Salaries and Wages Total | 1,715,993 | 1,923,670 | 1,960,282 | 2,132,557 |
| Fringe Benefits | | | | |
| 51201 Fringe Benefits-Budget | 0 | 0 | 19,985 | 0 |
| 51211 PERS | 170,658 | 149,216 | 141,186 | 160,133 |
| 51212 401(k) | 482 | 1,281 | 1,336 | 0 |
| 51213 PERS Debt Service | 69,905 | 56,073 | 70,590 | 89,624 |
| 51220 FICA | 131,333 | 146,558 | 145,903 | 159,140 |
| 51231 Medical Insurance | 308,223 | 350,101 | 399,774 | 455,603 |
| 51232 Dental Insurance | 35,574 | 39,627 | 45,716 | 53,434 |
| 51233 Life Insurance | 4,529 | 4,895 | 4,314 | 5,885 |
| 51234 Disability Insurance | 4,160 | 4,503 | 6,367 | 6,977 |
| 51240 Unemployment | 6,912 | 7,719 | 7,060 | 7,640 |
| 51252 WC-Hourly Rate | 1,219 | 1,198 | 1,391 | 1,467 |
| 51260 Wellness | 594 | 1,498 | 21 | 0 |
| 51261 EAP | 337 | 1,003 | 15 | 0 |
| 51270 County HSA Contributions | 0 | 1,200 | 0 | 0 |
| Fringe Benefits Total | 733,927 | 764,871 | 843,658 | 939,903 |
| Personal Services Total | 2,449,919 | 2,688,541 | 2,803,940 | 3,072,460 |
| Materials and Services | | | | |
| 52101 Office Supplies | 1,311 | 3,026 | 250 | 2,000 |
| 52103 Field Supplies | 356 | 273 | 0 | 2,000 |
| 52105 Janitorial Supplies | 40 | 1,016 | 2,000 | 1,500 |
| 52105 Januari Supplies 52107 Departmental Supplies | 6,908 | 10,722 | 2,000 | 19,361 |
| | | | | |

Requirements by Fund Detail

| | Actual | Actual | Budget | Adopted |
|--|---------|---------|---------|---------|
| 125 - Juvenile Grants | FY 2006 | FY 2007 | FY 2008 | FY 2009 |
| 52109 Clothing | 159 | 1,951 | 500 | 2,750 |
| 52110 Medical Supplies | 434 | 702 | 300 | 30 |
| 52117 Educational Supplies | 1,141 | 9,196 | 7,000 | 30,16 |
| 52118 Books | 188 | 403 | 0 | |
| 52119 Magazines & Publications | 19 | 59 | 0 | |
| 52121 Gasoline | 3,648 | 4,617 | 0 | |
| 52129 Country Porch Sales | | | | 1,00 |
| 52210 Parts | 483 | 23 | 0 | |
| 52215 Small Office Equipment | 571 | 4,485 | 0 | |
| 52216 Small Departmental Equipment | 4,500 | 0 | 1,500 | 70 |
| 52217 Computer Equipment (<\$5,000) | 0 | 548 | 0 | |
| 52220 Misc. Materials | 6,404 | 3,835 | 0 | |
| 52250 Materials For Resale | 33,715 | 81,952 | 85,500 | 105,24 |
| 52301 Telephones | 3,875 | 2,815 | 0 | 20 |
| 52308 Telecomm Charges | 0 | 0 | 17,920 | |
| 52401 Electricity | 0 | 4,101 | 4,000 | 6,00 |
| 52404 Natural Gas | 0 | 1,188 | 2,000 | 1,20 |
| 52405 Water | 1,074 | 2,008 | 1,000 | 1,00 |
| 52409 Garbage Disposal | 1,150 | 416 | 1,000 | 50 |
| 52509 Managed Care Services | 120,000 | 120,000 | 120,000 | 120,00 |
| 52520 Pyschiatric Services | 1,990 | 10,875 | 6,500 | 9,00 |
| 52523 Hospitals | 0 | 1,000 | 0 | ., |
| 52526 Laboratory Services | 1,141 | 4,456 | 6,000 | 14,00 |
| 52538 Client Assistance | 8,799 | 6,819 | 7,349 | 5,95 |
| 52542 Interpreters | 788 | 41 | 0 | - , |
| 52543 Polygraph Services | 3,432 | 10,651 | 12,000 | 9,50 |
| 52544 Printing Services | 126 | 0 | 300 | 10 |
| 52545 Advertising | 105 | 540 | 2,000 | 1,50 |
| 52563 Fiscal Agent Services | 0 | 1,756 | 3,500 | 3,50 |
| 52577 Security Services | 660 | 0 | 0 | - , |
| 52580 Transportation Services | 2,615 | 3,391 | 0 | 1,00 |
| 52586 Victims Services | 1,694 | 63,565 | 69,691 | 73,20 |
| 52592 Counseling Services | 6,106 | 47,412 | 16,723 | 74,48 |
| 52593 Youth Stipends | 95,262 | 55,221 | 66,500 | 70,00 |
| 52599 Miscellaneous Contractual Services | 18,663 | 59,335 | 106,633 | 206,35 |
| 52602 Maint - Vehicle | (399) | 222 | 0 | 200,33 |
| 52605 Maint - Building & Grounds | 44 | 1,039 | 500 | 50 |
| 52607 Maint - Departmental Equipment | 244 | 322 | 500 | 20 |
| 52704 Equipment Rental | 1,715 | 170 | 0 | 50 |

| Requirements by Fund Detail | | | | | |
|---|-----------|-----------|-----------|-----------|--|
| Department: Juvenile Department | | | | | |
| | Actual | Actual | Budget | Adopted | |
| 125 - Juvenile Grants | FY 2006 | FY 2007 | FY 2008 | FY 2009 | |
| 52913 Meals | 0 | 130 | 0 | C | |
| 52914 Lodging | 0 | 547 | 0 | C | |
| 52923 Training | 0 | 2,133 | 0 | 8,988 | |
| 52924 Schools | 675 | 0 | 0 | 0 | |
| 52930 Dues and Memberships | 0 | 90 | 0 | 200 | |
| 52986 Permits | 10 | 59 | 200 | 150 | |
| Materials and Services Total | 332,441 | 530,829 | 571,314 | 741,257 | |
| Administrative Charges | | | | | |
| 60100 Board of Commissioners Allocation | 37,057 | 36,061 | 41,277 | 28,668 | |
| 60110 Governing Body Allocation | | | | 11,780 | |
| 60200 Business Services Allocation | 20,114 | 16,463 | 20,770 | C | |
| 60250 Risk Management Allocation | 14,619 | 12,322 | 17,766 | 6,883 | |
| 60260 Liability Insurance Allocation | 6,868 | 12,100 | 14,300 | 13,400 | |
| 60270 Workers Comp Insurance Allocation | 4,437 | 7,200 | 10,600 | 10,200 | |
| 60300 Human Resources Allocation | 36,531 | 36,655 | 46,999 | 57,193 | |
| 60353 Courier | 1,788 | 1,996 | 2,314 | 2,372 | |
| 60400 Financial Services Allocation | 34,269 | 27,303 | 37,643 | 49,756 | |
| 60450 Information Technology Allocation | 25,950 | 100,388 | 122,570 | 81,079 | |
| 60451 Information Technology Direct | 40,974 | 42,368 | 48,181 | 52,718 | |
| 60452 FIMS Allocation | 21,436 | 18,751 | 21,619 | 20,267 | |
| 60453 Telecommunications Allocation | | | | 17,536 | |
| Administrative Charges Total | 244,043 | 311,607 | 384,039 | 351,852 | |
| Capital Outlay | | | | | |
| 53460 Site Improvements | 0 | 0 | 15,048 | 0 | |
| Capital Outlay Total | 0 | 0 | 15,048 | 0 | |
| Transfers Out | | | | | |
| 56160 Transfer to Children & Families | 0 | 0 | 0 | 0 | |
| 56465 Transfer to Juvenile Facility | 58,124 | 0 | 0 | C | |
| 56480 Transfer to Capital Improvement | 4,200 | 0 | 0 | C | |
| Transfers Out Total | 62,324 | 0 | 0 | 0 | |
| Juvenile Grant Fund 125 Total | 3,088,727 | 3,530,976 | 3,774,341 | 4,195,569 | |

Requirements by Fund Detail

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