

## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This is the first year that Marion County has been able to implement the Homeowner Rehabilitation, Homebuyer Assistance, and the first year that several of the public service projects have been able to utilize their allocation. Both the rehab and homebuyer programs have been successful and well received.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Encourage Economic Opportunities	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	5	0	0.00%			
Increase Access to Community Services	Homeless Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	16000	31	0.19%	425	31	7.29%
Increase Access to Community Services	Homeless Non-Homeless Special Needs	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	261		0	261	

Increase Availability and Affordability of Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	5	0	0.00%			
Increase Availability and Affordability of Housing	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	100	4	4.00%	15	4	26.67%
Increase Availability and Affordability of Housing	Affordable Housing	CDBG: \$ / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	200	4	2.00%	4	4	100.00%
Invest in Vital Comm. Facilities & Infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	13	0.13%	12	13	108.33%
Invest in Vital Comm. Facilities & Infrastructure	Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0			0	0	
Invest in Vital Comm. Facilities & Infrastructure	Non-Housing Community Development	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	13		0	7	
Provide for CHDO Set-Aside	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	0	0		1	0	0.00%

Provide for CHDO Set-Aside	Affordable Housing	HOME: \$	Other	Other	5	0	0.00%			
Support Disaster Recovery Efforts	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15000	0	0.00%			
Support Disaster Recovery Efforts	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	5	0	0.00%			
Support Disaster Recovery Efforts	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	1	0	0.00%			
Support Disaster Recovery Efforts	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	25	0	0.00%			
Support Program Success	Non-Housing Community Development	CDBG: \$ / HOME: \$	Other	Other	0	0		1	0	0.00%

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

Marion County has now used CDBG funds to fund 2 transitional facilities that are greatly needed in the area. These have proven to be highly successful in that the majority of recipients of the service provided there go on to obtain employment and permanent housing. In addition to this, Marion County has invested CDBG funds into a homeowner rehab program that is meant to keep homes livable for LMI residents and ensure stability of these homes for future residents. Other programs have focused on supportive programs for LMI youth and services for victims/survivors of domestic abuse and/or human trafficking.

**CR-10 - Racial and Ethnic composition of families assisted**

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	<b>CDBG</b>	<b>HOME</b>
White	217	0
Black or African American	21	0
Asian	2	0
American Indian or American Native	2	0
Native Hawaiian or Other Pacific Islander	4	0
<b>Total</b>	<b>246</b>	<b>0</b>
Hispanic	49	0
Not Hispanic	197	0

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

**Narrative**

**CR-15 - Resources and Investments 91.520(a)**

**Identify the resources made available**

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,412,882	1,465,081
HOME	public - federal	645,215	662,323

**Table 3 - Resources Made Available**

**Narrative**

Program funds expended reflect projects and activities from program years 2021-23.

**Identify the geographic distribution and location of investments**

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
LMI Areas			LMI Areas
Marion County Service Area	100	100	Service Area

**Table 4 – Identify the geographic distribution and location of investments**

**Narrative**

All investments were made throughout Marion County. No specific areas were targeted.

## Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Marion County contributed \$450,000 to provide additional funding to an organization that establishes and maintains transitional housing, which is greatly needed in the area. Dev NW provided funding to LMI homebuyers.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	641,000
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	641,000
4. Match liability for current Federal fiscal year	143,853
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	497,148

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
County Contribution (Opioid Funding)	0	450,000	0	0	0	0	0	0
Dev NW contribution 1	0	60,000	0	0	0	0	0	0
Dev NW contribution 2	0	60,000	0	0	0	0	0	0
Dev NW contribution 3	0	41,000	0	0	0	0	0	0

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income



<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	19	8
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>19</b>	<b>8</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	15	4
Number of households supported through Acquisition of Existing Units	4	4
<b>Total</b>	<b>19</b>	<b>8</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

This year, Marion County saw the rehab and homebuyer programs move forward. There are several more of both types of projects that will be completed in the coming year.

**Discuss how these outcomes will impact future annual action plans.**

The success of these projects will be highlighted and promoted to decision makers when considering future projects.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	0	0
Low-income	3	0
Moderate-income	1	4
<b>Total</b>	<b>4</b>	<b>4</b>

**Table 13 – Number of Households Served**

### **Narrative Information**

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Marion County actively participates in the Continuum of Care and is looking for ways to help reduce homelessness as it was a priority identified in the Consolidated Plan.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Marion County is helping to expand transitional housing in year 4 of its consolidated plan. Marion County is analyzing ways in which it can continue to address emergency shelter and transitional housing needs.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The transitional housing projects previously mentioned are specifically targeted to serving these populations.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Marion County actively participates with agencies that are working to help homeless persons transition to permanent housing and independent living. The transitional housing projects previously mentioned are targeted to serving these populations.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

Marion County staff works closely with the public housing authority on potential projects. It will continue to grow its collaboration in years to come as the CDBG/HOME Program can be a financial partner to future public housing projects if so desired.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Marion County is working with community partners to find ways for public housing residents to become homeowners. This group of community partners includes housing authorities, county and city governments, private investors, financial institutions, and developers. Marion County Housing Authority actively promotes and encourages self sufficiency programs that help residents on the path to be successful renters and pursue home ownership if they choose.

### **Actions taken to provide assistance to troubled PHAs**

Marion County Housing Authority is not a troubled agency.

### **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Marion County is actively pursuing ways to help cities meet the growth challenges in Oregon. Marion county is analyzing ways to help alleviate affordable housing barriers throughout the county and is willing to work with any jurisdictions where issues may arise. Marion County will remain a partner in helping to educate and alleviate barriers to affordable housing including but not limited to analyzing ways to purchase land to help ease the cost to build housing.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Marion County participates with community partners to help address obstacles for underserved communities, including providing technical assistance whenever possible. Marion County provided funding for the new HOPE Plaza project which is an expansion of Center for Hope and Safety, including retail space for job training and 25 apartments in conjunction with the Salem Housing Authority. This project recently held it's grand opening and will be open soon to serve victims of domestic violence and human trafficking. Marion County also continues it's dedication to serving those in need of transitional housing.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

Marion County is committed to reducing any lead-based paint hazards when situations arise. At this time there were no projects that warranted lead-based paint concerns. The homeowner residential rehabilitation program is operational and housing is tested as required by HUD.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Marion County recognizes the importance of upward mobility for poverty-level families. It is important to the County to help families gain financial stability by homeownership. This is part of the intent for the down payment assistance program. Marion County has adjusted the program design to improve the opportunity for families to reach homeownership.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

As this program is still in the early years of establishment, the institutional structure continues to evolve to best fit the needs of the community.

### **Actions taken to enhance coordination between public and private housing and social service**

**agencies. 91.220(k); 91.320(j)**

Marion County is engaging with community partners to enhance coordination between public, private, and social service agencies. Participants include housing authorities, local governments, private donors, financial institutions, developers, shelters, food banks, and other social service agencies.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

In the five-year Consolidated Plan, there were four key fair housing goals identified in the analysis of impediments. Those four goals were to promote affordable homeownership and rental opportunities, promote community development activities in areas with higher rates of poverty, promote community and service provider knowledge of ADA laws, and increase outreach and education for housing providers in the county and the public. As the county develops the CDBG/HOME program it continues to build partnerships with community organizations that share the common goal of supporting and improving fair housing practices in Marion County.



## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Marion County is proceeding with its monitoring program to ensure that subrecipients and all projects meet all applicable program requirements as determined by the funding source and the type of project funded. Additionally, oversight will continue to monitor adherence to project scope, schedule, and budget. A combination of data collected in quarterly reports, annual reports, data utilized in shared database project management systems, annual audits (if applicable), and site visits will provide a comprehensive overview of monitoring the subrecipient's performance. Red flags in scheduled reports or complaints filed against the subrecipient will automatically trigger a site visit to thoroughly investigate the issue.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

Marion County currently requires a 30-day public comment period for the Annual Action Plan and 15-day comment period for the Consolidated Annual Performance Evaluation Report (CAPER). All public notices are produced in English and Spanish. The County has developed a comprehensive contact list for notice of funding opportunities, applications, Annual Action Plans, and CAPERs. Public notices are published in local newspapers with regional circulation and an online presence, on the Marion County Community Services webpage, and notices of public hearings are also published through the Marion County Board of Commissioners notification process.

Marion County continues to seek ways to provide the public with opportunities to provide input. This can include partnering with other agencies conducting public events to have a presence, scheduling regular public input meetings, and participating in events with a broad range of public attendance. The public comment period for the CAPER was held from August 20, 2024 to September 4, 2024, with the Public Hearing held on September 18, 2024.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

There were no changes in program year 2023.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

**CR-50 - HOME 24 CFR 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

None

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)**

Marion County has no units to market.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

Marion County does not have any program income at this time.

**Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)**

Marion County has established a down payment assistance program, and a homeowner residential rehabilitation program. These two programs are intended to increase opportunities for affordable home ownership, and the ability to stay in homes already occupied by LMI populations.

### CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

<b>Total Labor Hours</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

**Table 14 – Total Labor Hours**

<b>Qualitative Efforts - Number of Activities by Program</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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**Table 15 – Qualitative Efforts - Number of Activities by Program**

**Narrative**

Marion County did not fund any projects that required Section 3 reporting in 2023.