### Marion County Children and Families Commission Family Preservation Action Team



To bring together community efforts and resources to ensure an equal opportunity for all children and families in Marion County to attain their full potential.

DATE: March 12, 2018 TIME: 10:00-11:30 a.m.	Location:	Courthouse Square 555 Court Street NE, 5 <sup>th</sup> Floor Commissioners Board Room Salem, OR	
1. Welcome and Introductions			Walt Beglau
<ol> <li>Eliminate the Gap – Strategic Plan for the Re Retention of Foster Parents</li> <li>Foster Parent Champion         <ul> <li>Hiring – Interview Process</li> <li>Introduce Robert &amp; Jackie – Foster I</li> <li>Catholic Community Services – Fisca</li> <li>Role of FPAT</li> <li>Strategic Plan Status Report</li> </ul> </li> </ol>	Parent Cham		Jim Seymour
<ul><li>3. Together Toward Tomorrow</li><li>The Psychology of Hope with Dr. Chan H</li></ul>	lellman	Debrief	Mary Grim
4. Standing Updates			
DHS Update		Information	Ormond Fredericks
Every Child		Information	Shelly Winterberg
Family Building Blocks		Information	Patrice Altenhofen
CASA Update		Information	Shaney Starr
Liberty House		Information	Alison Kelley
Enhanced Support for Foster Parents		Information	Jim Seymour
Visitation Workgroup		Information	Todd Kwapisz
<ul> <li>5. Updates and Discussion</li> <li>Child Abuse Prevention Month</li> <li>Foster Parent Appreciation Month</li> <li>Other</li> </ul>		Information	All

6. Adjourn

### NEXT MEETING: May 14, 2018

### Handouts:

• FPAT Meeting Notes – January 8, 2018

### **Marion County Children and Families Commission**

To bring together community efforts and resources to ensure an equal opportunity for all children and families in Marion County to attain their full potential.

Marion County Children and Families

### **Family Preservation Action Team Meeting**

January 8, 2018 - 10:00-11:30 a.m. 5<sup>th</sup> Floor Commissioners Board Room, Courthouse Square Meeting Summary Notes

**Members Present:** Ormond Fredericks, Dawn Hunter, Alison Kelley, Jim Seymour, Shaney Starr, and Dick Withnell

Members Absent: Patrice Altenhofen, Walt Beglau, Phil Blea, and Sam Skillern

Staff: Tamra Goettsch and Mary Grim

**Guests:** Paige Clarkson, Josh Graves, Brooke Gray, Todd Kwapisz, Raquel Moore-Green, and Shelly Winterberg

### Welcome, Introductions, Announcements

• Jim welcomed members and guests.

### Eliminate the Gap – Strategic Plan for the Recruitment and Retention of Foster Parents

- Reviewed Status Report and Questions
  - Obtain agreement on the role of the Foster Parent Champion, including issues/tasks that are not the responsibility of the Foster Parent Champion.
  - Correction in strategic plan DHS hired 2 temporary positions (correct 10 positions to 2 temporary positions).
  - Action Item: Increase the number of foster parents/homes. Is this action item focused on general recruitment or recruitment of foster parents that can provide specialized care?
    - Current action item language was approved as part of the strategic plan. Postpone making changes until the Foster Parent Champion has been hired.
    - Recruitment of foster parents is a long process that begins with cultivating interest and understanding prior to a person becoming a foster parent.
    - Current recruiters: Every Child, Gwen Slippy from DHS, and CASA
  - Obtain agreement on the role of the Foster Parent Champion. Job description needs to be clear and should be reviewed and updated by the Foster Parent Champion committee.
    - Skills needed: conflict management and a working knowledge of the foster care system in Marion County.
    - Metrics to measure progress/success (return on investment).
      - Metrics are required if DHS funding is to be secured.
  - The Foster Parent Champion focus to fill the gap: 1) target business community; 2) expanded role in the future; and 3) Enhanced Support for Foster Parents.
  - Position tasks to be driven by a sense of urgency.

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- Increase number of foster parents and CASAs.
  - Need to identify the current number of foster parents and the ideal number of foster parents needed.
- Host/coordinate recruitment events (2-3 times per year).
- In the plan, update 'TBD' with 'take direction from FPAT.'
  - Work between meetings to move the action items forward.
- Alison requested that the status report be updated to reflect the items discussed; and, to review and update the status report on a regular basis. Those present agreed.

- Recruitment
  - Include required skills in the job description: conflict management and a working knowledge of the foster care system in Marion County.
- Foster Parent Champion Recruitment Update.
  - Interview panel: Walt, Jim, Ormond, Sam, Tamra, and Mary

#### **Standing Updates**

- Every Child Shelly
  - Steering Committee recruitment in process.
  - Steering Committee will begin meeting in February.
  - Will develop a key stakeholders contact list to include in meeting announcements and other communication.
  - Siletz Tribe to recommend a representative to serve on the steering committee member
  - A representative from Woodburn will be identified to serve on the steering committee, too.
- Schematic Alison attached w/updates from 1/8/2018 FPAT meeting.
  - Developed in response to discussion in a previous FPAT meeting.
  - Purpose how to communicate with lay people about the system?
  - Pictograph that shows the flow of children and families as they are touched by the various system organizations. The touchpoints of services are: intervention and investigation; helping children and families to be safe and ensuring justice; and, engaging positively in life.
  - Suggestion:
    - Prevention; Helping Child and Family to be Safe and Ensuring Justice; and, Engaging Positively in Life.
      - DHS Self-Sufficiency Program: many families receive TANF, SNAP, and WIC benefits. DHS is increasing its presence in schools to ensure service for children and families. Focus on increasing stability to move families to move out of poverty.
    - Distinguish between Self-Sufficiency and Child Protective Services.
  - Post schematic cycle online with links to the various steps/agencies/roles.
- DHS Ormond
  - DHS is experiencing high staff turnover and vacancies..
    - 8 months to fill positions and train staff.
- CASA Shaney Starr
  - Program Manager position three applicants.
  - Donor database.
  - Successful "We are for the Children" luncheon met match funding.
  - Scheduled meeting with Chan Hellman February 12, 2018.
  - Need 75 more CASAs to serve all children in foster care (In 2016, 200 were needed).
  - 23 new CASAs are scheduled for the next CASA training.
  - 20 people to be sworn in (May or June).
  - Comfort dog training begins on January 24, 2018, and will be sworn in at a later date.

- Liberty House Alison Kelley
  - Currently recruiting additional staff
  - Multi-disciplinary Team
    - Coordinate Services
      - Primary Care Provider
    - Child Abuse Response Team: decreases time spent to determine services needed
    - 3 offices
    - Received a grant from Salem Health to provide Karly's Law examinations in Polk County
  - Facility dog named Eli a black lab
  - Social media law enforcement update
    - Increase in bullying
      - Middle and high school students are posting nude photos
      - Youth suicide has increased
- Catholic Community Services Jim Seymour and Josh Graves
  - Catholic Community Services is celebrating their 80<sup>th</sup> anniversary
    - 31,000 nights/year of affordable housing
    - Serve 4,000 people per day
  - Enhanced Support for Foster Care
    - Final negotiations for two central home parents
      - Contract versus employees
      - Contractor insurance requirements
    - Next phase: identify homes in proximity and ask if they would like to be engaged
    - Geographic location for central homes: one in central home in south Salem and one in central home in northeast Salem
- Visitation Workgroup Todd Kwapisz
  - Purpose: enhance the visitation experience for parents and children
  - Identify how to get the community involved
  - Increase the number of SSAs and provide them with training
  - Determine how to increase visitation capacity
  - Visitation rooms need makeovers 15-20 rooms
    - Subgroup create a timeline
      - What is needed?
      - Identify potential partners, i.e. Home Depot or local interior designers
      - Create themes
      - Include a play area
    - Create a flyer to solicit organizations to complete room makeovers
- Dick Withnell
  - Foster Parent Champion suggestions: schedule presentations and meetings
    - Chamber of Commerce forum panel discussion
    - Civic Organizations: city clubs, Rotary, etc.
      - Ormond will be speaking at the Downtown Rotary club on January 31, 2018. Topic: The State of Foster Care

Next meeting: March 12, 2018

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Recruitment	Strategies and Recommendations	Action/Responsible	Status
Issue One	Foster parent recruitment campaign		
Increase the	Call to action	Lead:	Take direction from FPAT
number of	<ul> <li>Host awareness and</li> </ul>	FP Champion Lead	
foster	recruitment events	DHS Recruitment and	• TBD
parents/homes	<ul> <li>1-3 times/year</li> </ul>	Retention Specialist	
	Create an awareness campaign	Every Child	• TBD
	team		
	$\circ$ DHS, MPFPA, FPAT, FP	FPAT	<ul> <li>Advocacy &amp; host events</li> </ul>
	Champion		
	Active recruitment foster	Lead:	Current: DHS Recruitment and Retention
	parents and respite	DHS Recruitment and	Specialist recruitment presentations and
	<ul> <li>Faith Community</li> </ul>	<b>Retention Specialist</b>	events.
	<ul> <li>Affinity groups</li> </ul>	Every Child	Current: Every Child recruitment within
	<ul> <li>Recruitment events (fair,</li> </ul>		the faith community
	Awesome 3000)	FP Champion	Support DHS and Every Child Efforts
		FPAT	Advocacy

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Recruitment	Strategies and Recommendations	Action/Responsible	Status
Issue Two	Foster parent recruitment campaign		
Decrease the	Write a letter of support to	Lead:	• Done: letter sent on November 21, 2016
process time	Clyde Saike, Director of the	FPAT	<ul> <li>Result: DHS hired 2 temporary staff</li> </ul>
of certifying	Oregon Department of Human	DHS	Clyde Saike approved hiring of 2
new foster	Services to permanently hire at		temporary staff
homes.	least two certifiers for Marion	Every Child	No role
	County.	FP Champion	No role
	Contract certification process	Lead:	• TBD
	to Catholic Community	DHS	
	Services (CCS)	CCS	• TBD
		Every Child	No role
		FP Champion	No role
		FPAT	No role

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Recruitment Issue Three	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Decrease the time that	Emergency certification of Safe     Family volunteers to provide	Lead: CCS	Current: ongoing???
children wait for a foster	short-term care. ***note: CASA volunteers may not	DHS Every Child	<ul><li>Current: emergency certification</li><li>No role</li></ul>
family.	provide care due to conflict of interest***	FP Champion FPAT	No role     Advocate
Children in custody often spend an	<ul> <li>Recruit volunteers to provide onsite care for children at DHS who are waiting for placement</li> </ul>	Lead: Every Child	<ul> <li>Current: ongoing recruitment of "office buddies" to sit with children who are waiting for placement.</li> </ul>
extended amount of time in the		DHS	<ul> <li>Current: ongoing coordination with Every Child to communicate the need for "office buddies."</li> </ul>
Child Welfare caseworker's work area		FP Champion	<ul> <li>Coordination w/DHS and Every Child to communicate the need for "office buddies."</li> </ul>
while waiting for placement		FPAT	Advocacy, as needed

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Retention Issue One	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Foster parents are not receiving the level of	Foster parentsProvide 24/7 on call behavioral health supports.are notsupports.	Lead: Marion County Children's Behavioral Health	<ul> <li>Done: creation and implementation of the Crisis Response Team (mobile)</li> </ul>
support they need to		DHS	•
address the		Every Child	No role
behavioral		FP Champion	No role
needs of children in		FPAT	Advocacy
their care.	their care. Provide in-person behavioral support trainings for foster parents.	Lead: DHS???	• TBD
		Marion County Behavioral Health (Health Department)	• TBD
		CCS – Enhanced Support for Foster Care	<ul> <li>Current: pilot Enhanced Support for Foster Care model, which includes a behavioral support specialist to array homes.</li> </ul>
		Every Child	No role
		FP Champion	No role
		FPAT	Advocacy
Behavior/health assessment	Behavior/health assessment	Lead: DHS	<ul> <li>Children are assessed within 7 days of placement</li> </ul>
		Early Learning Hub	•
		Every Child	No role
		FP Champion	No role
		FPAT	Advocacy

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Retention	Strategies and Recommendations	Action/Responsible	Status
Issue Two	Foster parent recruitment campaign		
Need for	Increase the monthly stipend to	Lead:	Follow the direction of FPAT
respite care	include the cost of respite care	FP Champion	
		DHS	• DHS is unable to fund legislative lobbying
		Every Child	• TBD
		FPAT	Advocacy
	Map foster home locations and share	Lead:	Current – mapping foster home locations
	with neighboring foster homes so they	DHS	
	may network and provide respite care	Marion Polk Yamhill	Share mapping information with foster
	for each other	Foster Parent	parents
		Association (MPFPA)	
		Every Child	No role
		FP Champion	No role
		FPAT	No role
	Offer Foster Families Night Out	Lead:	Current – raise awareness via social
		Every Child	media
		DHS	Current – coordinate w/Every Child
		FP Champion	Support efforts of Every Child and DHS
		FPAT	No role

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Retention	Strategies and Recommendations	Action/Responsible	Status
Issue Three	Foster parent recruitment campaign		
Create a	Free staff time to better support	Lead:	Current –
culture where foster parents feel valued and part of the team that makes	foster parents. Recruit volunteers	DHS	<ul> <li>Resource Developer identifies and obtains resources for foster families</li> <li>Recruitment and Retention Specialist raises awareness, attend events, and gives recruitment presentations to community groups and churches</li> </ul>
decisions for the children in		Every Child	<ul> <li>Current – use of social media to recruit volunteers</li> </ul>
their care		FP Champion	<ul> <li>Assist in raising awareness through community recruitment events</li> </ul>
		FPAT	No role

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Retention Issue Four	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Decrease DHS response time. Include foster	Increase access to caseworkers	Lead: DHS	<ul> <li>Done – provide cell phones to child welfare caseworkers to improve response time</li> </ul>
parents in		Every Child	No role
visitation discussions		FP Champion	No role
and		FPAT	No role
scheduling.	DHS internal focus – build customer relationship through culture change	Lead: DHS	<ul> <li>Current/Ongoing – staff training and expectations</li> </ul>
	within DHS.	Every Child	No role
		FP Champion	No role
		FPAT	No role
trust and confidence	DHS external focus – build community trust and confidence. Increase community involvement.	Lead: DHS	<ul> <li>Current/Ongoing – through supporting foster children/families, increase community confidence in DHS</li> </ul>
		MPFPA	• TBD
		Every Child	<ul> <li>Current         <ul> <li>Share success stories and respond to negative press via social media</li> <li>Promote community involvement via social media</li> </ul> </li> </ul>
		FP Champion	<ul> <li>Develop FPAT approved communication plan to promote positive public image of foster parents and crisis communication</li> <li>Outreach and information         <ul> <li>Marion County children/families, not DHS children/families</li> <li>Promote community involvement</li> </ul> </li> </ul>
		FPAT	Advocacy

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Retention Issue Five	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Foster parents feel that their role in the community is not valuedElevate the appreciation of foster parents/families through business and community engagement.	Lead: FP Champion	<ul> <li>Develop relationships with community businesses         <ul> <li>Educate business owners/managers</li> <li>Public recognition (store signage)</li> <li>Creative perks for foster families, i.e. discounted "nights out" for foster families</li> </ul> </li> </ul>	
		DHS	<ul> <li>Resource Developer and Recruitment and Retention Specialist supports FP Champion efforts by sharing information regarding successful/positive business relationships</li> </ul>
	Every Child	<ul> <li>Supports FP Champion efforts by sharing information regarding successful/positive business relationships</li> </ul>	
		FPAT	<ul> <li>Advocacy through introductions to business owners/managers</li> </ul>

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Retention Issue Six	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Foster parents feel isolated	Improve online trainings.	Lead: DHS	• TBD
and inadequate, especially with		MPFPA	• TBD
their first foster		Every Child	No role
care.		FP Champion	No role
		FPAT	No role
	Develop a mentoring program.	Lead: DHS	<ul> <li>Planning stage – Survey foster parents (entrance survey, active survey, exit survey)</li> <li>Together with MPFPA determine the mentoring needs of foster parents/families</li> </ul>
		MPFPA	Assist DHS with foster parent survey
		Every Child	No role
		FP Champion	No role
		FPAT	No role

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Retention Issue	Strategies and Recommendations	Action/Responsible	Status
Seven	Foster parent recruitment campaign		
DHS child welfare caseworkers often lack knowledge of available resources for	Increase access to resources for foster parents families	Lead: DHS	<ul> <li>Done – DHS has hired a Resource Developer charged with identifying and obtaining resources for foster parents/children. This allows child welfare caseworkers to focus on case management.</li> <li>Current/Ongoing – DHS Resource Developer identifies and obtains</li> </ul>
foster parents/families		Every Child FP Champion	<ul> <li>Developer identifies and obtains resources for foster parents/children</li> <li>Current/Ongoing - Support DHS Resource Developer in disseminating resource needs via social media.</li> <li>Support DHS Resource Developer in accessing resources through established business relationships</li> </ul>
		FPAT Community Resource Network (CRN)	<ul> <li>Advocacy &amp; support to the resource and referral portal being launched through the Community Services Department.</li> <li>Current/Ongoing - Resource Developer and child welfare caseworkers use the CRN to communicate foster parent/home needs.</li> </ul>

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Closing the Gap	Strategies and Recommendations	Action/Responsible	Status
Strategic Plan	Foster parent recruitment campaign		
Implementation	Create a Collective Impact Framework	Lead:	Create Collective Impact Framework
and metrics	for implementation of the Closing the	FP Champion	
	Gap Strategic Plan	DHS	Provide input for the Collective Impact     Framework
		Every Child	Provide input for the Collective Impact     Framework
		FPAT	Provide input for the Collective Impact     Framework
			<ul> <li>Provide direction and oversight</li> </ul>
	Track Closing the Gap Strategic Plan	Lead:	Provide regular metric updates to FPAT
	metrics and outcomes	FP Champion	
		DHS	Provide foster care statistics to the FP
			Champion
		Every Child	Provide statistics to the FP Champion
		FPAT	Provide direction and oversight
Closing the Gap Strategic Plan	Strategies and Recommendations Foster parent recruitment campaign	Action/Responsible	Status
Enhanced	Pilot Enhanced Support for Foster	Lead:	Current – pilot Enhanced Support for
Support for	Care model	CCS	Foster Care model in two homes
Foster Care		DHS	Support CCS in the implementation of the model
		Every Child	No role
		FP Champion	Support CCS in the implementation of the model
		FPAT	<ul> <li>Provide advocacy, direction, and oversight</li> </ul>

