

MARION COUNTY RECOVERY PLAN PERFORMANCE REPORT

STATE AND LOCAL FISCAL RECOVERY FUNDS
JUNE 30, 2026



MARION COUNTY
BOARD OF COMMISSIONERS OFFICE

555 Court St. NE Suite 5232

PO Box 14500

Salem, OR 97309

Commissioners@co.marion.or.us

503-588-5212

Marion County, Oregon
2026 Recovery Plan Performance Report

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Executive Summary

On March 11, 2021, the American Rescue Plan Act was signed into law, and established the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program. This program, according to federal guidelines, is intended to provide support to state, territorial, local, and Tribal governments in responding to the economic and public health impacts of COVID-19 and in their efforts to contain impacts on their communities, residents, and businesses. The U.S. Department of Treasury (Treasury) is overseeing the transmission and compliance of these funds for state, local, and Tribal governments.

The original guidance and reporting requirements for the SLFRF program were released on June 24, 2021. These guidelines established the need for various reporting requirements, including an Interim Report, quarterly Project and Expenditure Reports, and annual Recovery Plan Performance Reports. From 2022 through 2025, the Recovery Plan Performance Report provided the public and Treasury information on the projects the county funded and how the county planned to ensure the effective and efficient achievement of program outcomes, complying with key performance and mandatory indicators identified by Treasury.

On September 23rd, 2025, the Treasury's Compliance and Reporting Guidance for State and Local Fiscal Recovery Funds Version 10.1 was released and states, "As of September 2025, this table was updated to reflect that collection of Recovery Plans will end after the July 2025 reporting period. Treasury will not collect Recovery Plans in 2026 and 2027." Although no longer required, Marion County has decided to update the report for 2026 and make it available to the public in accordance with previous years.

This Recovery Plan Performance Report covers the period from July 1, 2021, to June 30, 2026. This and subsequent annual reports will describe the county's efforts to direct these funds and provide status updates for each awarded project.

Marion County has been allocated \$67,559,569 in State and Local Fiscal Recovery Funds. Marion County received its first distribution in June 2021, in the amount of \$33,779,784.50. The second distribution of the same amount was received in June 2022. The Governing Body for the County is the Board of Commissioners (Board) consisting of three county commissioners elected at-large. During the summer and fall of 2021, the Board, policy analysts, and Economic & Community Development staff met with 14 of 20 cities in Marion County to collect input from the public, documented the priorities of the local municipalities, and collected additional data to identify where the needs were most prominent. The priorities within the county were based on these findings, as well as thorough evaluation of available data on the impact of the Pandemic on various regions in the county. The county's efforts mirror those established by the American Rescue Plan Act to help aid the county in economic recovery and bolster public health, as well as allocate a large portion of the funds to generational infrastructure investments within the community. Marion County has more cities than any other county in Oregon and investing in those cities was a Board priority.

Based on the Board's meetings and discussions with local communities, an application process was determined the best way to prioritize and utilize the SLFRF funding. Applications were solicited, received, and reviewed for eligibility by a review committee in late 2021. The review committee presented the applications to the Board during an official work session and the Board approved and awarded a list of eligible projects in the spring of 2022. Over 85% of the county's entire allocation was awarded in Round-1 of the application process, with the majority awarded to public infrastructure. The county developed subrecipient and beneficiary agreements for the various awards. A second round of applications was solicited to allocate the remainder of the funds received by the county. The county completed Round-2 agreements during Fall of 2022. Due to project rebudgeting, funding became available for additional projects which were selected

and awarded as a result of special committee review sessions. The county obligated the entire SLFRF allocation as of December 2024 and is on track to expend all funds by December 31st, 2026, in compliance with U.S. Treasury Department requirements.

For projects awarded to subrecipients, Marion County began site visits in June 2023, after the first year of project implementation. All subrecipients participate in an annual site visit, until the project is completed. Each site visit determines if the project is on track with the scheduled timelines, includes a review of additional supporting documentation related to the project and reimbursements as necessary, and is evaluated for risk of noncompliance with federal and program requirements. A memo is provided to each recipient, communicating the results of the site visit and risk assessment.

For projects awarded to beneficiaries, one project remains open with funding available for drawdown as of June 30th, 2026.

Marion County hereby follows the objectives of the State and Local Fiscal Recovery Funds and is using funds to support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the Pandemic under control, strengthen support for vital public services and help retain jobs, support immediate economic stabilization for households and businesses, address public health and economic challenges that have contributed to the impact of the Pandemic, and make generational improvements to the county and cities' infrastructure.

As described above, the Board developed a plan to address the needs of the community, as impacted by the COVID-19 pandemic, based on broad input received at a series of public meetings. This strategy follows the overarching guidelines of the American Rescue Plan Act (ARPA) and requirements of SLFRF Funds, which includes the following eligible categories for funding:

- a. Public Health (EC 1)
- b. Negative Economic Impacts (EC 2)
- c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)
- d. Premium Pay (EC 4)
- e. Water, sewer, and broadband infrastructure (EC 5)
- f. Revenue Replacement (EC 6)
- g. Administrative (EC 7)

The COVID-19 Pandemic has had far-reaching health and economic impacts in the county. These impacts have yet to be fully enumerated. Since the beginning of the Pandemic, Marion County has reported 70,376 confirmed COVID-19 cases, as of May 10, 2022.¹ The economic impacts of the pandemic have been identified as part of this Recovery Plan prioritization process.

As detailed in the next section, this report outlines the use of funds from July 1, 2022, through June 30, 2026. In addition, Attachment B displays a GIS map of all awarded projects. This map is available to the public on the county's website and provides the status of each project through completion. See: <https://www.co.marion.or.us/BOC/Pages/fiscalrecoveryfunds.aspx>

¹ <https://www.co.marion.or.us/HLT/COVID-19/Documents/Marion%20County%20COVID-19%20Data%20and%20Trends%20-%2008112021.pdf>

Uses of Funds

The following section describes the county's use of funds as of June 30, 2026. The use of funds will be described within each of the funding categories, as established by federal reporting guidelines in the Treasury's SLFRF Compliance and Reporting Guidance. Future projects will be described in subsequent reports. This section will also be used to describe other county efforts to help mitigate the impacts of the COVID-19 Pandemic.

Public Health (EC 1)

Marion County has obligated \$10,876,973 towards Public Health projects as of this reporting period. These projects include:

- Marion County Public Works Department (Department) - Emergency Radio Communication System for \$9,000,000. This project is constructing a new public safety radio system network serving Sheriff's Office, police, fire, and ambulance emergency districts throughout Marion County. The resulting fully operable Radio Frequency (RF) and microwave broadband communications network will fully comply with FCC public safety radio standards. The system will be managed and maintained by Public Works as a long-term service to the county and emergency organizations.
- Marion County COVID-19 Emergency Paid Sick Leave for \$790,447. The Board of Commissioners approved an order to provide temporary benefits to employees, who were directed by the Local Public Health Authority to quarantine resulting from a positive COVID-19 test or direct exposure to COVID-19. County employees received up to two weeks of leave time to safely isolate or quarantine, effective 7/1/21 through 6/30/22. SLFRF funds were used to offset the cost of providing this benefit and all funds have been disbursed for this project.
- St. Paul Fire District was awarded \$86,526 to construct a fuel management depot for emergency vehicles. The COVID-19 business shutdowns exposed a critical need for access to fuel for the fire district. Refueling during this time required taking emergency equipment out of the response area. The St. Paul Fire Department now has the ability to be completely self-sustained and can respond to any emergency without fuel disruption. The depot began service in May 2023 and all funds have been disbursed for this project.
- Santiam Memorial Hospital was awarded \$1,000,000 to assist with an Emergency Room (ER) Expansion. The funds were used to upgrade the ER's E-Power for the hospital, a necessary upgrade before additional ER expansion could be completed. As with many health care facilities, Santiam Hospital experienced many difficulties due to the increased patient care and demands on facility resources during the pandemic. This project helped mitigate some of those demands and all funds have been disbursed for this project.

Negative Economic Impacts (EC 2)

Marion County has obligated \$8,649,262 to Negative Economic Impact projects as of this reporting period. These projects include:

- Marion-Polk Food Share Rebuilding Aware Food Bank was awarded \$750,000 for reconstruction of the food bank after a fire destroyed the existing structure in August of 2021. The food bank is in a Qualified Census Tract and serves approximately 9,000 food insecure

individuals annually in Woodburn, the third largest city in Marion County. The project was completed in December 2023.

- City of Keizer Athletic Fields project at Keizer Rapids Regional Park was awarded \$2,000,000. The total project is estimated to cost \$4,200,000. The project included the addition of two all-weather multi-use sports fields that support activities such as soccer, rugby, football, and lacrosse. The fields are available year-round to serve the residents of Keizer, Salem, Marion County, and others due to the regional nature of this park. The City utilized SLFRF grant funds awarded by the county, the city's own SLFRF funding, Parks System Development Charges (SDC's), and volunteer efforts to complete the project. The Marion County portion of the project was completed in the fall of 2024.
- Marion County Public Works Department Parkdale Park Development project in the East Salem unincorporated area for \$364,854. The project is developing a unique neighborhood park that provides residents with increased access to outdoor green space, improved stormwater infrastructure, and increased educational opportunities for children to learn about wetlands and nature through interactive play and interpretive features. New amenities will include a new parking area, ADA accessible pathways, an ADA accessible restroom, a fenced dog park, a wetland-themed nature play area, and a wetland interpretive walkway. The project will also mitigate .35-acres of wetland disturbance to provide increased stormwater retention, enhanced wildlife habitat, increased biodiversity, improve water quality, and provide educational opportunities and green space for residents.
- HOPE Pregnancy Clinic was awarded \$285,408 for Assistance to Impacted Nonprofit Organizations. The project was approved to reimburse the beneficiary for costs associated with remodeling the Parenting Annex Building to provide additional space to adhere to the COVID-19 pandemic social distancing requirements and to stay open and serve patients through the pandemic. A remodel of the space was needed to make the space usable for the services they provide. Without this additional space, the Beneficiary would not have been able to continue serving the number of disproportionately impacted patients requesting their services. All funds have been disbursed for this project.
- City of Salem Navigation Center project in Salem received \$3,000,000. The project included the renovation of an existing building owned by the City of Salem to serve as a navigation center for unsheltered individuals in the community. The facility includes office and conference room space for administrative staff and case managers, sleeping quarters, restrooms, showers, a laundry facility, a kitchen and dining area, and a day use area for residents. The City used the SLFRF grant funds to pay for mechanical, electrical, plumbing, fire sprinkler system upgrades, and other equipment. All funds have been disbursed for this project and residents began accessing these services in June 2023.
- City of Silverton Transitional Housing and Homeless Resource Center was awarded \$250,000. This project provides resources to assist unhoused individuals in the community work towards permanent housing. The project included the demolition of existing structures, installation of four pallet shelters erected as transitional housing, extension of a water line and fire hydrant, and fencing and a gate installed for security. All funds have been disbursed for this project.

- Catholic Community Services Foundation was awarded \$250,000 to assist in the repair and renovation of the Bishop Steiner Building, which sits on a 6.4-acre campus that also accommodates the Seymour Center for Children and Families and Church@thePark micro-shelter community for families and individuals experiencing homelessness. Upgrading this building advances the mission and reflects the cohesive partnerships and consistent quality of services and resources provided to this impacted area. All funds have been disbursed for this project.
- Liberty House was awarded \$250,000 to increase services for vulnerable children that experienced maltreatment, abuse and neglect due to the direct health impact of the COVID-19 pandemic. Funding provided additional medical and trained personnel to increase accessibility to services for children and families from rural and underserved communities and to uphold the mission of providing excellence in the assessment, treatment, and prevention of child abuse, neglect, trauma, and grief in order to promote health and hope in children, youth, families, and communities. With this funding, Liberty House expected to serve over 2,000 children during the period of performance. All funds have been disbursed and the project was completed in February of 2024.
- Marion-Polk YMCA was awarded \$125,000 to reimburse after-school and youth programs that were provided during the height of the pandemic via the Out-of-School Time Program. Reimbursement is for staffing & development costs and rent associated with these sites (from 9/1/21 – 5/25/22). Two of the five sites were located in HUD Qualified Census Tracts (QCT) or disproportionately impacted communities while the other three were within blocks of QCT areas. All funds have been disbursed for this project.
- Salvation Army/KROC Center was awarded \$125,000 to help mitigate revenue loss incurred due to the COVID-19 pandemic. Due to closures, KROC Center experienced a decrease in membership and revenue loss of almost \$800,000. Even with the shut down to the public, KROC Center provided free emergency childcare for first responders for over 100 children. This reimbursement helped mitigate the negative economic impact the KROC Center experienced. All funds for this project were disbursed as of June 2023.
- Isaac's Room, a local not-for-profit, was awarded \$250,000 to help mitigate the revenue loss they sustained due to business closures and limitations on fundraising events during the COVID-19 pandemic. Funds were used on youth program activities and overall mission of the not-for-profit, specifically to upscale and expand the Youth Apprenticeship Program as well as expand the downtown location to increase the number of youth participating in the program. All funds for this project were disbursed as of June 2023.
- City of Stayton Wilderness and Riverfront Park was awarded \$250,000 to improve existing parking lot, install signage and fencing, install an electrical panel, and improve access to park.
- HOPE Pregnancy Clinic was awarded \$749,000 for assistance to Impacted Nonprofit Organizations. The project was approved to reimburse the beneficiary for costs associated with the construction of a pregnancy clinic in Salem, Oregon that will double the capacity of the organization to provide services to clients and expand the In Step Together program. The organization provides services to women throughout Marion County, most of whom are low-to-moderate income.

Premium Pay (EC 4)

- Marion County approved \$2,772,559 in one-time Pandemic Relief Pay to recognize work performed by county employees to maintain public services during the declared emergency due to COVID-19 pandemic. All funds for this project have been disbursed. See the Project Inventory section for more information.

Water, Sewer, and Broadband Infrastructure (EC 5)

Marion County has obligated public infrastructure projects equaling \$26,298,000. These projects include:

- City of Aumsville Wastewater Treatment System project for \$1,000,000. The project is upgrading the wastewater system to bring the system into compliance with effluent discharge limits, including TMDL and ammonia levels. Once the project is complete, the treatment system will be in compliance, with room for growth, and the ability to adjust for additional requirements.
- City of Aurora Downtown Water Line project for \$1,000,000. The project included the replacement of water lines along Main Street NE, from First Street to Ottaway Road. The previous line was comprised of 6" to 8" asbestos cement, steel, and PVC pipes. These were replaced by 2,520 lineal feet of 8" water line and 850 lineal feet of a 12" water line. In addition, approximately 1,460 lineal feet of 2" galvanized steel water line along Highway 99E from Third Street to Bob's Avenue was replaced with 1,460 lineal feet of a 10" water line. All funds have been disbursed as of October 2025.
- City of Donald Water Drinking Wells project for \$1,000,000. This project includes the development of a new drinking water well (#3) to provide additional water source for increased supply and redundancy. Additional aspects of this project include Water Treatment Plant upgrades such as electrical service, replacing chemical storage tank and feed pump, and replacing the standby generator.
- City of Gates Water Systems Improvement Project for \$1,000,000. This project includes the replacement and relocation of several substandard and failing water mains in various locations throughout town with 8" water mains to provide greater flow capacity. The City of Gates is using the SLFRF grant funds to pay for the replacement of the water mains that are failing.
- City of Gervais Municipal Wastewater project for \$1,000,000. The City's wastewater lagoon and the pump station needed an upgraded aeration system, transfer pump and force main to increase capacity and reliability on the City's wastewater treatment plant system. All funds have been disbursed and the project completed in April of 2025.
- City of Hubbard Water System Improvements project for \$1,000,000. Phase 1 of water system improvements is helping preserve existing infrastructure assets, improve public safety, and accommodate anticipated community growth (design, permitting, and construction).

- City of Jefferson Water Treatment Plant project for \$450,000. The project includes engineering, design, and construction of an excess recirculation system to re-filter water and increase the operating efficiency of the water treatment plant.
- City of Mill City Wastewater Sewer Improvement project for \$215,368. Project includes improvements to the existing system to address operational issues as well as provide additional retention and treatment to accommodate residential and commercial growth during the next 5 to 10 years as an interim solution to a larger sewer system upgrade. Project was initially awarded \$1,000,000. The City of Mill City completed initial steps in the project and \$215,368 in funding was disbursed by June of 2024. The remaining funds were transferred to the Marion County Public Works Department for project completion.
- City of Mt. Angel Sanitary Sewer Trunk Line project for \$450,000. Project improved the City's sanitary sewer system by replacing the existing trunk sewer main with 1,760 lineal feet of 18" to 24" pipe, doubling the capacity of the system. All funds have been disbursed and the project was completed in October of 2023.
- City of St. Paul Water Systems Improvement project for \$1,000,000. Project included many improvements designed to expand and enhance the City's potable drinking water service delivery. The project included the replacement and upsizing of various water lines, the replacement of valves to isolate portions of the system, and the construction of a new 500,000-gallon above ground water reservoir to stabilize water supply with demand and enhance pressures throughout the system. All funds have been disbursed as of August 2025.
- City of Stayton 30" Sanitary Pipe Construction project for \$500,000. Project upsized an existing pipe from 21" diameter to 30" diameter from Jetters Way, from a manhole located adjacent to the Stayton Fire District building to a manhole in front of 1207 Ida Street. All funds have been disbursed and the project completed as of November 2023.
- City of Sublimity Water System Improvements project for \$1,000,000. Project replaced an aging 500,000-gallon water storage tank with a 750,000-gallon water storage tank for needed capacity improvements to meet the anticipated 20-year population growth projection. This project also added SCADA system improvements that allow the City's water wells to interact more efficiently and reduce staff time. All funds have been disbursed and the project completed as of July 2024.
- City of Turner Water Booster Pump Stations project for \$200,000. Project provided permanent housing for a booster pump station and implemented necessary algal toxin safeguards on the system to ensure safe drinking water can continue to be provided to Turner residents. All funds have been disbursed and the project completed as of December 2024.
- City of Turner Storm Drain project for \$450,000 The infrastructure in the Denver Street SE, Chicago Street SE, Boise Street, and the outfall to Mill Creek was undersized and regularly resulted in flooding several busy city intersections during any heavy rainfall. This project studied the stormwater basin, designed enhancements to the system to alleviate this flooding, and constructed the resulting solution. This project was completed as of June 2025.
- Marion County Public Works Department - Brooks Service District wastewater project for \$281,461. This project expanded the sewer plant to provide the processing capacity needed

to accommodate increased sewer flow and concentration of an expanded waste collection system, including the construction of a pump station, manholes, and new gravity and pressure main connections. The project was originally allocated \$5,000,000 and the budget was decreased by \$4,718,539 due to the identification of additional priorities within the Brooks Service District Drinking Water project. All funds have been disbursed as of October 2025.

- Marion County Public Works Department - Brooks Service District Drinking Water project for \$14,566,539. This project includes the installation of a new community water well, 500,000-gallon drinking water reservoir, booster pump station, water main, and service connections to replace the Chemeketa Community College water source. The project was originally allocated \$9,848,000 and the budget was increased by \$4,718,539 due to the identification of additional project priorities.
- Marion County Public Works Department - Fargo Service District wastewater treatment facility project for \$400,000. This is the service district's portion of the overall larger City of Donald municipal wastewater treatment plant expansion project. The purpose of the project is to accommodate the population growth within the Fargo Interchange Service District, which is a special district formed and managed by Marion County to collect wastewater in the unincorporated area. The project was originally allocated \$600,000 and the budget was decreased by \$200,000.
- Marion County Public Works Department – Mill City Sewer Improvements for \$784,632. The purpose of this project is to complete a sewer collection system repair at Mill City to allow the City's existing sewer collection system. The cost includes survey, construction, construction oversight, and administrative costs.

Revenue Replacement (EC 6)

Marion County has either obligated or set aside \$17,987,120 in the revenue replacement/government services category. The County has approved the following projects:

- Microsoft Office 365 software upgrade for \$2,377,888 to address cybersecurity countywide while also improving internal efficiency. All funds have been disbursed for this project.
- Marion County Community Services Department - Detroit Marinas Excavation project for \$3,000,000. The project includes excavation of 162,000 cubic yards of sediment underneath the existing boat docks at Detroit Lake Marina and Kane's Marina at the Detroit Lake Reservoir to extend the reservoir use season that is vital to economic health of the community and businesses.
- Marion County Public Works Department - Lebrun Road Realignment project for \$22,391. The project included performing road work associated with realigning Lebrun Road and Railroad Crossing near Woodburn. The project was originally funded for \$800,000 and the budget was decreased by \$777,609 at the request of the subgrantee. All funding has been disbursed for this project.
- Marion County Health and Human Services Department - Our Place project for \$500,000. This project provided on-site transitional housing for the Oregon Department of Human Services Child Welfare which includes parenting mothers and fathers with substance use

disorders who are pursuing long-term recovery to work toward regaining permanent custody of their children or reunifying with their children awaiting placement. All funds for this project have been disbursed.

- Marion County Enterprise Resource Planning (ERP) Financial Modernization project for \$315,367 to upgrade the county's outdated financial management system to a modern ERP System to address cybersecurity risks, integrate outdated modules into one consolidated software application and eliminate reporting, administrative and information technology inefficiencies. The project was initially funded for \$2,881,555 and the budget was decreased by \$2,566,188. All funds have been disbursed for this project.
- Marion County revenue replacement for \$11,771,474 determined by utilizing the revenue loss calculation outlined in the SLFRF guidance published by the U.S. Department of the Treasury.

Administrative (EC 7)

U.S. Treasury allows recipients who are administering the SLFRF program to cover the costs associated with managing the programs and performing the required quarterly and annual reporting to Treasury and the public.

- Marion County has obligated \$975,655 of SLFRF funds, or 1.4% of the total award, for administrative costs associated with managing the Marion County ARPA/SLFRF program. See the Project Inventory section for current expenditures to date.

Other County Initiatives

In addition to these efforts, Marion County provided emergency rental assistance using other federal funding resources. The Marion County Emergency Rental Assistance (ERA) Program helped eligible low-income households with their past due rent and utilities. The program covered up to 12-months of past due rent and utilities and up to three months of forward rent at a time, not to exceed a total of 18-months of assistance. Past due rent must be paid before future rent coverage is eligible. Utility costs include electricity, gas, home energy services, water, sewer, trash removal, and bulk fuels.² Approximately \$8.6 million has been expended for ERA 1 & 2.

Marion County also received \$1,097,754.98 from the Local Assistance and Tribal Consistency Fund from the Department of the Treasury. In the calendar year of 2025, \$123,250.27 was expended by the Marion County Public Works Department for projects that included Salmon Falls wetland improvements, capital improvement projects, and road improvements.

Marion County is also providing public health information, information about various federal and state resources for households and businesses, as well as a dashboard that provides current data on the status of the pandemic throughout the county³. These efforts are being used to combat the spread of COVID-19 throughout the community.

Promoting Equitable Outcomes

Most of the identified projects in this current Recovery Plan Report are infrastructure related. As such, the Marion County Board of Commissioners were purposeful in allocating funds broadly throughout the county to provide benefits to as many residents as possible, see Attachment B.

² <https://www.co.marion.or.us/BOC/CD/Pages/rentalassistance.aspx>

³ <https://www.co.marion.or.us/HLT/COVID-19/Pages/default.aspx>

Listed below are projects awarded specifically under Expenditure Category 2: Negative Economic Impacts, that directly targeted those who are historically underserved, disproportionately impacted, or organizations and services in Qualified Census Tract (QCT) areas. These projects were intended to promote an equitable recovery and were specifically addressing stabilization of the housing insecure, providing services to the food insecure, delivering counseling and medical treatment, and providing additional recreational opportunities to community members in underserved areas disproportionately impacted by the pandemic.

Project	\$ Obligated
City of Salem Homeless Navigation Center	3,000,000
Keizer Athletic Fields	2,000,000
Marion-Polk Food Share Rebuilding Food Bank	750,000
Hope Pregnancy Building Expansion	749,000
Parkdale Park Development	364,854
Hope Pregnancy Clinic Annex	285,408
Catholic Community Services Foundation Homeless Services Building Reno	250,000
Isaac's Room Youth Program Services	250,000
Liberty House Child Maltreatment Services	250,000
Silverton Transitional Housing and Resource Center	250,000
Stayton Wilderness & Riverfront Park	250,000
Marion-Polk Family YMCA	125,000
Salvation Army/Kroc Center	125,000
Total	8,649,262

Community Engagement

Marion County has engaged in various public outreach efforts in relation to ARPA and SLFRF. These efforts, to date, have included county-wide outreach to local jurisdictions, non-profit organizations, and input from the public at large. The Marion County Board of Commissioners (Board) had dialogue with elected officials of cities throughout Marion County to gauge the impacts of the Pandemic along with the long/short range projects needed throughout the county. The projects awarded in Round-1 of funding for this report were directly related to the input received at those meetings, see Use of Funds section.

In addition, the Board had discussions with numerous nonprofit organizations who deliver services to disadvantaged and historically underrepresented persons throughout the county. Round-2 of funding was directed toward satisfying the nonprofit needs.

Labor Practices

As of the date of this report, \$26,298,000 in infrastructure project funds have been obligated. The county is committed to using equitable labor practices and included such language in the subrecipient agreements for all the infrastructure projects following the guidelines established by the State of Oregon Bureau of Labor and Industries (BOLI) Prevailing Wage Requirements as set forth in Oregon Revised Statute (ORS) 279C.800 through 279C.870, and, as applicable, the requirements of the Davis-Bacon Act. Compliance with these requirements is examined during the subrecipient monitoring and contract management process.

Use of Evidence

Marion County has awarded SLFRF Funds to several projects across all expenditure categories, however; no funded projects are implementing evidence-based interventions. Marion County is evaluating each program during annual site visits for project outcomes and household impact, as well as collecting required programmatic data on the quarterly expenditure reports. That information will be reported in the project inventory section.

Performance Report

Marion County is in full compliance with reporting on the required performance indicators and programmatic data that must be included as part of the reporting of the use of SLFRF funds. The county has incorporated into the subrecipient's quarterly reporting the collection of the mandatory required data which will be incorporated into the annual report in the project inventory section. The projects awarded that require programmatic and performance data are under the following expenditure categories:

- a) Negative Economic Impacts: Food Programs 2.1
- b) Negative Economic Impacts: Long-Term Housing Security: Services to Unhoused Persons 2.16
- c) Negative Economic Impacts: Economic Impact Assistance: Other 2.37

Project Inventory

See Attachment A for the list of projects that have executed agreements and have incurred expenditures as of June 30, 2026.

Summary

Marion County's approach in allocating State and Local Fiscal Recovery Funds within the American Rescue Plan Act has been to use funds to support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the Pandemic under control, strengthen support for vital public services, support immediate economic stabilization for households and businesses, address systemic public health and economic challenges that have contributed to the impact of the Pandemic, make generational improvements to city and county's infrastructure, all while making the greatest impact across the entire county and felt by as many county citizens as possible. The county's priorities included public and community input, collaboration with units of local government, and strategic overview and project selection by the Board of Commissioners. We are now in the implementation and monitoring phase of this work. This report serves as the summary of the efforts taken by the County to help ensure a strong recovery for Marion County.

Attachment A – Project Inventory Detail

Project Identification #	Project Name	Exp. Category	Category Title	Project Executed Date	Total Project Award	Expenditures as of 6/30/26	Project Overview & Timeline	QCT - Underserved Communities	\$ Alloc. to Evidence Based Programs	Mandatory Performance Indicator or Program Impact
105876	Emergency Radio Communication	1.7	Public Health	5/25/2022	\$9,000,000.00	\$9,000,000.00	Construct an FCC-compliant public safety radio system and microwave broadband backhaul network to serve the field emergency communication needs of the Marion County Sheriff's Office, eight city police agencies, nineteen fire districts, two rural ambulance districts and Marion County's rural 911 call center. Completion date December 2026.	No	N/A	N/A
511141	COVID Isolation Leave Fiscal Year 2021-22	1.7	Public Health	6/30/2022	\$790,447.05	\$790,447.05	Costs associated with isolation and quarantine leave due to COVID-19 as directed by Local Public Health Authority Administrator. This project was completed June 2022.	No	N/A	N/A
073934	St. Paul Fire District	1.14	Public Health	10/26/2022	\$86,526.00	\$86,526.00	Fuel Management Depot for Emergency Vehicles. This project was completed June 2023.	No	N/A	500 Households Impacted Annually
073938	Santiam Memorial Hospital Emergency Room Upgrade	1.14	Public Health	6/14/2023	\$1,000,000.00	\$1,000,000.00	Emergency room upgrade and expansion to address public health risks and COVID-19 mitigation. This project was completed July 2024.	No	N/A	N/A

Project Identification #	Project Name	Exp. Category	Category Title	Project Executed Date	Total Project Award	Expenditures as of 6/30/26	Project Overview & Timeline	QCT - Underserved Communities	\$ Alloc. to Evidence Based Programs	Mandatory Performance Indicator or Program Impact
073929	Marion Polk Food Share - Rebuilding Food Bank	2.1	Negative Economic Impacts	6/17/2022	\$750,000.00	\$750,000.00	Reconstruction of the AWARE Food Bank, which provides food assistance to the community, that was destroyed in a fire in August 2021. This project was completed December 2023.	Yes	\$0	1600 Households Impacted Annually
073914	City of Salem - Navigation Center	2.16	Negative Economic Impacts	6/1/2022	\$3,000,000.00	\$3,000,000.00	Remodel an existing building to serve as the Salem Navigation Center for unsheltered individuals in the community. This project was completed April 2024.	Yes	\$0	200 Households Impacted Annually
073915	Silverton - Transitional Housing & Homeless	2.16	Negative Economic Impacts	6/1/2022	\$250,000.00	\$250,000.00	Demolition of existing structures, installation of four pallet shelters erected as transitional housing, extension of a water line, and installation of a fire hydrant, fencing and a gate for security. This project was completed in March of 2025.	No	\$0	120 Households Impacted Annually
105773	Parkdale Park Development	2.22	Negative Economic Impacts	5/25/2022	\$364,854.00	\$330,816.37	Utilize 6 acres of undeveloped neighborhood park to create a new public parking area, ADA accessible pathways and restrooms, a fenced dog park, a wetland-themed nature play area, and interpretive walkway for the community. Completion date December 2026.	Yes	N/A	N/A

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073940	Stayton Wilderness & Riverfront Park	2.22	Negative Economic Impacts	6/28/2024	\$250,000.00	\$193,623.82	Improve the existing parking lot, install fencing, remove vegetation, provide signage, and improve access to the Santiam Riverfront Park. Install electrical panel and pedestals to extend adequate electricity to support holiday light displays at Community Center Park. Completion date fall of 2026.	No	N/A	TBD
073930	Hope Pregnancy Clinic Annex	2.34	Negative Economic Impacts	6/6/2022	\$285,408.00	\$285,408.00	Reimbursement of building costs for the Parenting Initiative Annex to address space limitations that were brought on due to the pandemic. This project was completed June 2023.	Yes	N/A	102 Households Impacted Annually
073932	Catholic Community Services Foundation	2.34	Negative Economic Impacts	12/14/2022	\$250,000.00	\$250,000.00	Reimbursement of building costs for Bishop Steiner Building Renovation, which will support families and individuals experiencing homelessness. This project was completed November 2023.	Yes	N/A	2000 Households Impacted Annually
073933	Kroc Center / Salvation Army	2.34	Negative Economic Impacts	10/26/2022	\$125,000.00	\$125,000.00	Offset Revenue Loss sustained in April 2020 due to pandemic shut down and loss of membership revenue. This project was completed June 2023.	Yes	N/A	N/A
073935	Liberty House	2.34	Negative Economic Impacts	12/14/2022	\$250,000.00	\$250,000.00	Medical Services to Address COVID-Related Child Maltreatment. This project was completed February 2024.	Yes	N/A	500 Households Impacted Annually

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073936	Marion-Polk Family YMCA	2.34	Public Health	10/26/2022	\$125,000.00	\$125,000.00	Reimbursement of Youth development staffing costs, youth sports costs and rent associated with school sites from 9/1/21-5/25/22. This project was completed June 2023.	Yes	N/A	N/A
073937	Isaac's Room	2.34	Negative Economic Impacts	2/1/2023	\$250,000.00	\$250,000.00	Offset Revenue Loss sustained as a result of the COVID-19 pandemic. Funds will be used to expand youth program activities. This project was completed June 2023.	No	N/A	N/A
073943	Hope Pregnancy Building Expansion	2.34	Negative Economic Impacts	12/12/2024	\$749,000.00	\$505,477.17	Reimbursement of building costs to construct a pregnancy clinic in Salem, Oregon, which will double the capacity of the organization. Completion date December 2026.	Yes	N/A	N/A
073913	Keizer - Athletic Fields	2.37	Negative Economic Impacts	6/1/2022	\$2,000,000.00	\$2,000,000.00	Construct two all-weather recreational sport athletic fields at Keizer Rapids Park for Keizer, Salem and Marion County residents. This project was completed in August of 2024.	Yes	\$0	N/A
511115	Pandemic Relief Pay	4.1	Premium Pay	6/30/2022	\$2,772,559.13	\$2,772,559.13	One-time Pandemic Relief Pay to recognize essential work performed by County employees to maintain public services during declared emergency due to COVID-19 pandemic. Completion date June 2022.	No	N/A	N/A

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073916	Aumsville - Wastewater Treatment System	5.1	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$923,835.82	Build a Sequencing Batch Reactor, mechanical plant and upgrading sewer lines to prevent pollution and overflow. Completion date October 2025.	No	N/A	1200 Households Impacted Annually
073921	Jefferson - Water Treatment Plant	5.1	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$450,000.00	\$25,718.35	Engineering, design, and construction of an excess recirculation system will re-filter water and increase the operating efficiency of the water treatment plant. Completion date Fall of 2026.	No	N/A	1250 Households Impacted Annually
073922	Mill City - Sewer Improvements	5.1	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$215,368.27	\$215,368.27	Project will provide short term maintenance on city's wastewater system to address operational issues, while also expanding capacity to accommodate residential and commercial growth. This project was completed June 2024.	No	N/A	N/A
073922-2	MCPW Mill City Sewer Improvements	5.1	Water, Sewer, and Broadband Infrastructure	7/1/2024	\$784,631.73	\$94,573.46	Project plans to perform critical repairs and improvement o the Mill City domestic sewage collection system. Completion date of December 2026.	No	N/A	N/A
073927	Turner - Storm Drain	5.1	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$450,000.00	\$450,000.00	Upsizing of the storm drains is necessary to alleviate the flooding issues. Project completed in June of 2025	No	N/A	10 Households Impacted Annually

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105874	Brooks Service District Wastewater	5.1	Water, Sewer, and Broadband Infrastructure	5/25/2022	\$281,460.93	\$281,460.93	Expand the existing sewer plant to provide the processing capacity needed to accommodate the increased sewer flow and concentration of an expanded waste collection system, including the construction of a pump station, manholes, and new gravity and pressure main connections. Completion date December 2026.	No	N/A	N/A
105875	Fargo Service District Wastewater	5.1	Water, Sewer, and Broadband Infrastructure	5/25/2022	\$400,000.00	\$169,154.95	Service District's portion of the City of Donald's wastewater treatment plant expansion project. Completion date December 2026.	No	N/A	N/A
073923	Mt. Angel - Sanitary Sewer Trunk Line	5.2	Water, Sewer, and Broadband Infrastructure	6/1/2022	\$450,000.00	\$450,000.00	Project included upsizing the trunk sewer from 18" to 24" pipe for approximately 1,760 feet, which doubled the capacity of the system. This project was completed October 2023.	No	N/A	1500 Households Impacted Annually
073924	Stayton - 30" Sanitary Pipe Construction	5.2	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$500,000.00	\$500,000.00	Sewer pipe upsizing project to design and implement a 30-inch sanitary sewer pipe on Ida Street. This project was completed November 2023.	No	N/A	124 Households Impacted Annually
105873	Brooks Service District Drinking Water	5.10	Water, Sewer, and Broadband Infrastructure	5/25/2022	\$14,566,539.07	\$11,301,129.46	Construct a new well-based water supply, storage and distribution system in Brooks to replace the Chemeketa Community College water source.	No	N/A	N/A

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							Completion date December 2026.			
073931	Aurora - Downtown Water Line	5.11	Water, Sewer, and Broadband Infrastructure	7/27/2022	\$1,000,000.00	\$1,000,000.00	Replacement of downtown core water lines from the intersection of Pacific Highway 99E and Bobs Avenue to Main Street and along Main Street NE to Ottaway Road. Completion date March 2026.	No	N/A	485 Households Impacted Annually
073917	St Paul - Water System Improvements	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$1,000,000.00	Expand the City water storage capacity by purchasing and installing a new water storage system and replacing booster pump station materials. Completion date September 2025.	No	N/A	670 Households Impacted Annually
073918	Donald - Water Drinking Wells	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$712,133.14	Install new drinking well (No. 3) and Water Treatment Plant upgrades: electrical service treatment plant, replacing chemical storage tank and feed pump, and replacing standby generator. Completion date December of 2026.	No	N/A	453 Households Impacted Annually
073919	Gates - Water System Improvements	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$900,706.65	The project includes upgrading the Westgate Mainline, excavating and replacing all PEX services lines, and replacing failing fire hydrants. Completion date December 2026.	No	N/A	100 Households Impacted Annually

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073920	Hubbard - Water System Improvements	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$847,153.41	Phase 1 of water system improvements will help preserve existing infrastructure assets, improve public safety, and accommodate anticipated community growth (design, permitting, and construction). Completion date December 2026.	No	N/A	900 Households Impacted Annually
073925	Sublimity - Water System Improvements	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$1,000,000.00	The new reservoir replaced the existing water storage, plus added 50% of additional volume providing the city with enhanced and additional gravity delivery. This project was completed in July of 2024.	No	N/A	1301 Households Impacted Annually
073926	Turner - Water Booster Pump Station	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$200,000.00	\$200,000.00	Completed construction of the Lower Water Booster Pump Station Project, which includes permanent housing for pumps and implement Algal Toxin safeguards. This project was completed December 2024.	No	N/A	1600 Households Impacted Annually
073928	Gervais - Wastewater Pump	5.11	Water, Sewer, and Broadband Infrastructure	6/8/2022	\$1,000,000.00	\$1,000,000.00	Upgraded aeration system, transfer pump and force main to increase capacity and reliability on the City's wastewater treatment plant system. Completion date April 2025.	No	N/A	715 Households Impacted Annually
105890	Lebrun Road Realignment	6.1	Revenue Replacement / Government Services	9/7/2022	\$22,391.34	\$22,391.34	Realignment and paving of LeBrun Road NE and Railroad Crossing near Woodburn. Project	No	N/A	N/A

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							completed September 2024.			
073318	Detroit Marinas Excavation	6.1	Revenue Replacement / Government Services	5/25/2022	\$3,000,000.00	\$1,312,875.68	Excavation of 162,000 cubic yards of sediment underneath the existing boat docks during the winter reservoir draw down period(s) at the Detroit Lake Reservoir to extend the reservoir use season that is vital to the community and businesses. Completion date December 2026.	No	N/A	N/A
025012	Our Place Transitional Housing	6.1	Revenue Replacement / Government Services	5/25/2022	\$500,000.00	\$500,000.00	Provide on-site, transitional housing to DHS Child Welfare-involved parenting mothers and fathers with substance use disorders who are pursuing long-term recovery so that they can work toward regaining permanent custody of their children, or reunifying when their children are awaiting placement. This project was completed June 2023.	No	N/A	N/A
073912	Microsoft 365 - County Cybersecurity	6.1	Revenue Replacement / Government Services	12/8/2021	\$2,377,887.97	\$2,377,887.97	Cybersecurity upgrade to Microsoft Office 365 countywide. This project completed June 2024.	No	N/A	N/A

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080439	ERP Financial Modernization	6.1	Revenue Replacement / Government Services	10/18/2023	\$315,367.28	\$315,367.28	Upgraded the county's outdated financial management system to a modern ERP System to address cybersecurity risks, integrate outdated modules into one consolidated software application and eliminate reporting, administrative and information technology inefficiencies. Completed September 2024.	No	N/A	N/A
TBD	Govt Services / Revenue Replacement (set aside for approved projects)	6.1	Revenue Replacement / Government Services	NA	\$11,771,474.00	\$11,771,474.00	Govt Services/Revenue Replacement (set aside for approved projects). Completion date December 2026.	No	N/A	N/A
073911	Administration	7.1	Administrative	12/8/2021	\$975,654.23	\$799,005.62	Direct administrative costs associated with ARPA grant administration. Completion date December 2026.	No	N/A	N/A
	Total Award and Expenditures				\$67,559,569.00	\$60,135,093.87				

Attachment B – GIS Map of Marion County ARPA/SLFRF Projects



<https://marioncounty.maps.arcgis.com/apps/dashboards/ac0b6e12c4164e5ba8eff1b1d62e92fc>