#### **CR-05 - Goals and Outcomes**

#### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Marion County has now completed the first full year of program implementation. There were four goals for CDBG and four goals for HOME Investment Partnership Program (HOME) in the 2022-2023 Annual Action Plan. The four goals addressed in CDBG supported: Public Facilities & Infrastructure, Non-Homeless Special Needs, Non-Housing Community Development or Affordable Housing, and Support Program Success. The four goals addressed in HOME were: Affordable Housing (CHDO Set Aside), Affordable Housing (East Salem), Affordable Housing (County Wide), and Support Program Success. Of these projects the Public Facilities & Infrastructure (CDBG), Non-Homeless Special Needs (CDBG), Affordable Housing (CHDO Set Aside) (HOME), Affordable Housing (County Wide) (HOME), and Support Program Success (CDBG & HOME) have been implemented, and one is complete (Public Facilities & Infrastructure).

## Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Increase Access to Community Services	Non-Homeless Special Needs	CDBG: \$216,912	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	16,000	648	4.05%	800	648	81.00%

Increase Availability and Affordability of Housing	Affordable Housing	HOME: \$478,974	Direct Financial Assistance to Homebuyers	Households Assisted	200	0	0.00%	2	0	0.00%
Invest in Vital Comm. Facilities & Infrastructure	Non-Housing Community Development	CDBG: \$533,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10,000	0	0.00%	60	50	83.33%
Provide for CHDO Set-Aside	Affordable Housing	HOME: \$95,794	Other	Other	5	0	0.00%	1	0	0.00%
Support Disaster Recovery Efforts	Affordable Housing Non-Housing Community Development	CDBG: \$406,957	Homeowner Housing Added	Household Housing Unit	1	0	0.00%	0	0	0.00%
Support Program Success	Non-Housing Community Development	CDBG: \$289,217 / HOME: \$63,863	Other	Other	5	0	0.00%	1	0.6027	60.27%

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

#### giving special attention to the highest priority activities identified.

At the end of year two, Marion County had completed the full activity of one project which resulted in the acquisition of a facility to be used for transitional housing focused on recovery for individuals. The other project was to provide support for the operations of a new youth center serving primarily LMI youth and families. The remainder of the year was focused on establishing the foundational elements of the programs funded in the program year. Since this work was primarily performed by staff, there were no expenditures to outside agencies that will be part of implementing the programs. These expenditures will happen in the next program year.



## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

Table 2 – Table of assistance to racial and ethnic populations by source of funds

	CDBG	HOME
White	308	0
Black or African American	38	0
Asian	10	0
American Indian or American Native	3	0
Native Hawaiian or Other Pacific Islander	26	0
Other	147	0
Total	532	0
Hispanic	371	0
Not Hispanic	161	0

#### **Narrative**

The Other category includes bi-racial, mixed-race, other races, and choose not to answer. These were the totals for the two programs.

## CR-15 - Resources and Investments 91.520(a)

#### Identify the resources made available

**Table 3 - Resources Made Available** 

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year	
CDBG	public - federal	1,446,086	729,446	
HOME	public - federal	638,631	42,607	

#### **Narrative**

Program funds were expended to assist with purchasing a facility for transitional housing, operational support for a new youth center, and Marion County program administrative costs.

#### Identify the geographic distribution and location of investments

Table 4 – Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
LMI Areas			LMI Areas
Marion County Service			
Area	100	100	Service Area

#### **Narrative**

All funds expended were for projects and work in Marion County, Oregon.

#### Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Both projects funded were CDBG and utilized the CDBG funds as part of a package of funding used to make the projects possible.

Table 5 – Fiscal Year Summary - HOME Match Report

1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	0

Table 6 – Match Contribution for the Federal Fiscal Year

Project	Date of	Cash	Foregone	Appraise	Required	Site	Bond	Total
No. or	Contribut	(non-	Taxes,	d	Infrastruc	Preparati	Financing	Match
Other ID	ion	Federal	Fees,	Land/Rea	ture	on,		
		sources)	Charges			Construct		
				Property		ion		
						Materials		
						,		
						Donated		
						labor		
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

## **HOME MBE/WBE report**

**Table 7 – Program Income** 

Program Income –	Program Income – Enter the program amounts for the reporting period									
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$						
n/a	n/a	n/a	n/a	n/a						

Table 8 - Minority Business and Women Business Enterprises

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

	Total		<b>Minority Busin</b>	ess Enterprises	1	White Non-
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Contracts						
Dollar						
Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contract	S					
Number	0	0	0	0	0	0
Dollar						
Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar						

Table 9 – Minority Owners of Rental Property

0

0

0

0

Amount

Number

Dollar Amount

Sub-Contracts Number 0

0

0

0

**Minority Owners of Rental Property** – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

0

0

0

	Total		Minority Property Owners				
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Dollar							
Amount	0	0	0	0	0	0	

Table 10 – Relocation and Real Property Acquisition

**Relocation and Real Property Acquisition** – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations		
Displaced	0	0
Households Temporarily		
Relocated, not Displaced	0	0

Households	Total	•	Minority Property Enterprises					
Displaced		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic		
Number	0	0	0	0	0	0		
Cost	0	0	0	0	0	0		



### CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

Table 11 - Number of Households

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	0	0
Number of Non-Homeless households to be		
provided affordable housing units	3	0
Number of Special-Needs households to be		
provided affordable housing units	0	0
Total	3	0

Table 12 - Number of Households Supported

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	0	0
Number of households supported through		
The Production of New Units	3	0
Number of households supported through		
Rehab of Existing Units	0	0
Number of households supported through		
Acquisition of Existing Units	0	0
Total	3	0

## Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The work this year focused on establishing the foundational elements of the programs included in the Annual Action Plan. To see Marion County's down payment assistance and homeowner residential rehabilitation programs succeed, changes were needed. An increase to the maximum assistance per applicant had to be made in order to be effective and in line with current market conditions.

#### Discuss how these outcomes will impact future annual action plans.

We anticipate Affordable Housing progress (including expenditures) will begin in the next program year.

Include the number of extremely low-income, low-income, and moderate-income persons

served by each activity where information on income by family size is required to determine the eligibility of the activity.

Table 13 – Number of Households Served

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	0	0
Moderate-income	0	0
Total	0	0

#### **Narrative Information**



CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Marion County actively participates in the Continuum of Care and is looking for ways to help reduce homelessness as it was a priority identified in the Consolidated Plan.

#### Addressing the emergency shelter and transitional housing needs of homeless persons

Marion County is helping to expand transitional housing in year 2 of its consolidated plan. Marion County is analyzing ways in which it can continue to address emergency shelter and transitional housing needs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The transitional housing project previously mentioned is specifically targeted to serving these populations.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Marion County actively participates with agencies that are working to help homeless persons transition to permanent housing and independent living. The transitional housing project previously mentioned is specifically targeted to serving these populations.

## CR-30 - Public Housing 91.220(h); 91.320(j)

#### Actions taken to address the needs of public housing

Marion County staff works closely with the public housing authority on potential projects. It will continue to grow its collaboration in years to come as the CDBG/HOME Program can be a financial partner to future public housing projects if so desired.

# Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Marion County is working with community partners to find ways for public housing residents to become homeowners. This group of community partners includes housing authorities, county and city governments, private investors, financial institutions, and developers.

#### Actions taken to provide assistance to troubled PHAs

Marion County Public Housing Authority is not considered a troubled Public Housing Authority.



## CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Marion County is actively pursuing ways to help cities meet the growth challenges in Oregon. Marion county is analyzing ways to help alleviate affordable housing barriers throughout the county and is willing to work with any jurisdictions where issues may arise. Marion County will remain a partner in helping to educate and alleviate barriers to affordable housing including but not limited to analyzing ways to purchase land to help ease the cost to build housing in general.

#### Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Marion County participates with community partners to help address obstacles for underserved communities, including providing technical assistance whenever possible. Marion County is providing funding for the new HOPE Plaza project which is an expansion of Center for Hope and Safety, including retail space for job training and 20 apartments in conjunction with the Salem Housing Authority.

#### Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Marion County is committed to reducing any lead-based paint hazards when situations arise. At this time there were no projects that warranted lead-based paint concerns. Marion County anticipates that once the homeowner residential rehabilitation program is operational there may be a need to address lead-based paint hazards.

#### Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Marion County recognizes the importance of upward mobility for poverty-level families. It is important to the County to help families gain financial stability by homeownership. This is part of the intent for the down payment assistance program. Marion County has adjusted the program design to improve the opportunity for families to reach homeownership.

#### Actions taken to develop institutional structure. 91.220(k); 91.320(j)

As this program is still in the early years of establishment, the institutional structure continues to evolve to best fit the needs of the community.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Marion County is engaging with community partners to enhance coordination between public, private, and social service agencies. Participants include housing authorities, local governments, private donors, financial institutions, developers, shelters, food banks, and other social service agencies.

# Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

In the five-year Consolidated Plan, there were four key fair housing goals identified in the analysis of impediments. Those four goals were to promote affordable homeownership and rental opportunities, promote community development activities in areas with higher rates of poverty, promote community and service provider knowledge of ADA laws, and increase outreach and education for housing providers in the county and the public. As the county develops the CDBG/HOME program it continues to build partnerships with community organizations that share the common goal of supporting and improving fair housing practices in Marion County.



#### CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Marion County is formalizing its monitoring program to ensure that subrecipients and all projects meet all applicable program requirements as determined by the funding source and the type of project funded. Additionally, oversight will continue to monitor adherence to project scope, schedule, and budget. A combination of data collected in quarterly reports, annual reports, data utilized in shared database project management systems, annual audits (if applicable), and site visits will provide a comprehensive overview of monitoring the subrecipient's performance. Red flags in scheduled reports or complaints filed against the subrecipient will automatically trigger a site visit to thoroughly investigate the issue.

#### Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Marion County currently requires a 30-day public comment period for the Annual Action Plan and Consolidated Annual Performance Evaluation Report (CAPER). All public notices are produced in English and Spanish. The County has developed a comprehensive contact list for notice of funding opportunities, applications, Annual Action Plans, and CAPERs. Public notices are published in at least two local newspapers with regional circulation and an online presence, on the Marion County Community Services webpage, and notices of public hearings are also published through the Marion County Board of Commissioners notification process.

Marion County continues to seek ways to provide the public with opportunities to provide input. This can include partnering with other agencies conducting public events to have a presence, scheduling regular public input meetings, and participating in events with a broad range of public attendance. The public comment period for the CAPER was held from August 9, 2023 to September 8, 2023, with the Public Hearing held on September 13, 2023.

### CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

There was one program objective change in the 2022-2023 program year. Funds originally designated for disaster relief were reprogrammed to the down payment assistance program. This was done in response to a substantial addition of other sources of disaster relief funds made available to households impacted by the recent wildfires in Marion County.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

n/a



#### CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

None

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

Marion County has no units to market.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

Marion County does not have any program income at this time.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

Marion County has established a down payment assistance program, and a homeowner residential rehabilitation program. These two programs are intended to increase opportunity for affordable home ownership, and the ability to stay in homes already occupied by LMI populations.

## CR-58 - Section 3

## Identify the number of individuals assisted and the types of assistance provided

**Table 14 – Total Labor Hours** 

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0	0			
Total Section 3 Worker Hours	0	0			
Total Targeted Section 3 Worker Hours	0	0			

Table 15 – Qualitative Efforts - Number of Activities by Program

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing					
Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding					
Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding childcare.					
Assisted residents to apply for, or attend community college or a four- year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					

Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.			
Other.			

## Narrative

Marion County did not fund any projects that require section 3 reporting in 2022.

