1	MEETINGS NOTES ARE IN 4 WORD FILES: PART 1 TO 4
2	MEETING TOPIC INDEX (ONGOING LIST)
4	the below are in the file named: "Over The Shoulder Notes - part 1/4"- Meetings 1 to 6
5	PHONE CONFERENCE # 1 – AUGUST 1, 2013
6	TOPIC 1: OTS PROJECT: INTRODUCTIONS, GOALS, SCOPE, AGENDA, METHODS
7	TOPIC 2: OTS TOPICS: CONCERNS; "WHAT WE LIKE TO LEARN"; PRIORITY #1'S ISSUES
8 9	8 Agencies Attending: Deschutes (2), Marion (2), Washington (3), Pierce (2), Snohomish (1), Spokane (2), AOC-OACES (1), CRAB (1) – 14 total
10	PHONE CONFERENCE # 2 – SEPTEMBER 5, 2013
11	TOPIC 3: GRAVEL ROAD MAINTENANCE: 1/3 - PRACTICES & RELATED ACTIVITIES
12 13	9 Agencies Attending: Deschutes (2), Jackson (1), Marion (3), Washington (3), Pierce (3), Snohomish (1), Spokane (2), AOC-OACES (1), CRAB (1) – 17 total
14	PHONE CONFERENCE # 3 – OCTOBER 3, 2013
15	TOPIC 4: GRAVEL ROAD MAINTENANCE: 2/3 – GRADERS
16	TOPIC 5: GRAVEL ROAD MAINTENANCE: 3/3 - GRADER TRAINING
17 18	6 Agencies Attending: Deschutes (2), Marion (3), Washington (1), Pierce (3), Spokane (2), Yakima (1) – 12 total
19	SITE VISITS # 1 & #2 NOVEMBER 6 & 7, 2013
20	TOPIC 6: SITE REVIEW #1: WASHINGTON - November 6, 2013
21	TOPIC 7: SITE REVIEW #2: MARION - November 7, 2013
22	6 Agencies Attending: Deschutes (3), Marion (4), Washington (2), Pierce (2), Spokane (3) – 16 total
23	PHONE CONFERENCE # 4 – NOVEMBER 7, 2013 FROM MARION COUNTY, SITE VISIT
24	HOT TOPIC 8: VEGETATION CONTROLS: CONTRACTING OUT SERVICES
25	TOPIC 9: WINTER MAINTENANCE: 1/5 - GENERAL
26 27	<ul> <li>6 Agencies Attending: Deschutes (3), Marion (5), Washington (2), Pierce (2), Snohomish (2), Spokane (3)</li> <li>– 16 total</li> </ul>
28	PHONE CONFERENCE # 5 – DECEMBER 5, 2013
29	HOT TOPIC 10: ORGANIZATION CULTURE #1: EMPLOYEES - HIRING
30	HOT TOPIC 11: AGENCIES' OTS TOPIC SURVEY PRIORITY LIST
31	TOPIC 12: WINTER MAINTENANCE: 2/5 - SNOW & ICE EQUIPMENT / PROGRAMS 2/5
32 33	6 Agencies Attending: Deschutes (2), Jackson (1), Marion (3), Washington (2), Pierce (2), Snohomish (2) – 12 total
34	PHONE CONFERENCE # 6 – JANUARY 9, 2014
35	TOPIC 13: WINTER MAINTENANCE: 3/5 - ANTI/ DEICERS 3/5
36	TOPIC 14: WINTER MAINTENANCE: 4/5 - PLOWS 4/5
37	TOPIC 15: WINTER MAINTENANCE: 5/5 - DEPLOYMENT 5/5
38 39	7 Agencies Attending: Deschutes (3), Marion (4), Washington (2), Pierce (2), Spokane (1), CRAB (1), ODOT (2) – 15 total

## the below are in the file named: "Over The Shoulder Notes - Dart 2/4"- Meetings 7 to 14 41 42 PHONE CONFERENCE #7 - MARCH 13, 2014 43 TOPIC 16: PAVEMENTS (A): CRACK SEALING 44 TOPIC 17: PAVEMENTS (B): POT HOLES 45 **5 Agencies Attending:** Marion (4), Washington (3), Pierce (3), Spokane (1), Yakima (1) – 13 total 46 PHONE CONFERENCE #8 - APRIL 10, 2014 FROM YAKIMA COUNTY, SITE VISIT 47 TOPIC 18: SITE REVIEW #3: SPOKANE - April 8-9, 2014 TOPIC 19: SITE REVIEW #4: YAKIMA - April 10, 2014 48 TOPIC 20: ORGANIZATION CULTURE #2: STRUCTURES, LABOR, AND MANAGING CHANGE 49 TOPIC 21: ORGANIZATION CULTURE #3: LESSONS FROM INTRODUCING CHANGE 50 8 Agencies Attending: Deschutes (3), Marion (4), Washington (2), Pierce (2), Spokane (1), Yakima (1), 51 52 CRAB (1) - 15 total PHONE CONFERENCE #9 - MAY 1, 2014 53 HOT TOPIC 22: EMERGENCY MANAGEMENT: SNOHOMISH COUNTY MUDSLIDE UPDATE 54 HOT TOPIC 23: VEGETATION: DANGER TREES / TRESS OF CONCERN 55 56 HOT TOPIC 24: VEGETATION: TREES FALLING TRAINING 8 Agencies Attending: Deschutes (3), Marion (5), Washington (5), Pierce (2), Snohomish (1), Spokane 57 58 (1), Yakima (1), CRAB (1) – 19 total PHONE CONFERENCE # 10 - JUNE 5, 2014 59 60 TOPIC 25: PAVEMENTS (C): CHIP SEALS - PART 1 61 TOPIC 26: PAVEMENTS (D): A/C GRADER BLADE PATCHING & OTHER REPAIR TOPIC 27: PAVEMENTS (E): GRIND & INLAY (WHEEL PATHS) 62 TOPIC 28: PAVEMENTS (F): INTERNAL AC OVERLAYS (LONG LINE PATCHING/ LEVELING) 63 64 6 Agencies Attending: Deschutes (1), Marion (3), Pierce (3), Spokane (3), Yakima (1), CRAB (1) – 12 65 total PHONE CONFERENCE # 11 - SEPTEMBER 4, 2014 66 67 TOPIC 29: PAVEMENTS (G): AC OVERLAYS - CONT4RACTED OUT1 TOPIC 30: PAVEMENTS (H): FULL LANE WIDTH MILLING / PAVEMENT INLAYS 68 TOPIC 31: PAVEMENTS (I): CHIP SEALS - PART 2 69 70 6 Agencies Attending: Deschutes (4), Marion (4), Washington (3); Pierce (2), Spokane (3), CRAB (1) – 16 71 total 72 PHONE CONFERENCE # 12 – OCTOBER 2, 2014 HOT TOPIC 32: CLASS 8 - 12-YARD DUMP TRUCKS 73 TOPIC 33: PAVEMENTS (J): OTHER SEALS & SLURRIES 74 75 7 Agencies Attending: Deschutes (3), Marion (4), Washington (2); Pierce (2), Spokane (3), CRAB (1); 76 Linn Co, OR (1) - 16 total

**MEETING TOPIC INDEX (ONGOING LIST)** 

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79	PHONE CONFERENCE # 13 – NOVEMBER 6, 2014 FROM PIERCE, SITE VISIT
80	Site Visit #5: Pierce: November 4 - 6
81	TOPIC 34: SITE REVIEW #5: PIERCE - PROCESS/ SYSTEMS
82	TOPIC 35: SITE REVIEW #5: PIERCE - HIGH TECH- MOBILE GIS
83	6 Agencies Attending: Deschutes (3), Marion (4), Washington (2); Pierce (2), Spokane (3), CRAB (1);
84	Linn Co,Or (1) – 15 total
85	PHONE CONFERENCE # 14 - DECEMBER 4, 2014
86	HOT TOPIC 36: RADIO COMMUNICATION
87	4 Agencies Attending: Deschutes (5), Marion (3), Washington (5); Spokane (2) – 15 total
88	
89	
90	MEETING TOPIC INDEX (ONGOING LIST)
91	the below are in the file named: "Over The Shoulder Notes - part 3/4"- Meetings 15 to 19
00	Puone Confedence #45 - Innuary 9, 2045
92	PHONE CONFERENCE # 15 – JANUARY 8, 2015
93 94	HOT TOPIC 37: ORGANIZATION CULTURE #4: CUSTOMER SERVICE (FOR ROAD OPERATIONS)  4 Agencies Attending: Deschutes (2), Marion (4), Washington (1); Pierce (1), Spokane (1) – 8 total
34	4 Agencies Attending. Describles (2), Marion (4), Washington (1), Pierce (1), Spokane (1) – 8 total
95	PHONE CONFERENCE # 16 – FEBRUARY 5, 2015
96	Topic 38: Bridge Maintenance: 1/6 - Agencies' Programs and Inventories (Types) - Budget
97	/ PERSONNEL / TRAINING / OTHER AGENCIES SUPPORT (ODOT INSPECTIONS)
98	TOPIC 39: BRIDGE MAINTENANCE: 2/6 - TIMBER BRIDGES
99	<b>5 Agencies Attending:</b> Deschutes (2), Marion (4), Washington (4); Pierce (4), Spokane (2) – 16 total
100	Phone Conference # 17 – March 5, 2015
101	TOPIC 40: BRIDGE MAINTENANCE: 3/6 - CONCRETE (W/ STEEL COMPONENTS) BRIDGES
102	TOPIC 41: BRIDGE MAINTENANCE: 4/6 - STEEL AND OTHERS BRIDGES
103	TOPIC 42: BRIDGE MAINTENANCE: 5/6 - LARGE CULVERTS/ CON-SPANS
104	TOPIC 43: BRIDGE MAINTENANCE: 6/6 - BRIDGE APPROACHES / GUARDRAILS / SIGNS / TRAFFIC
105	SAFETY / OTHER BRIDGE MAINTENANCE ISSUES
106 107	6 Agencies Attending: Deschutes (1), Marion (4), Washington (2); Pierce (4), Spokane (2), CRAB (1) – 14 total
108	Phone Conference # 18 – April 2, 2015
109	TOPIC 44: DRAINAGE: 1/4 - AGENCIES' PROGRAMS AND INVENTORIES
110	TOPIC 45: DRAINAGE: 2/4 - DITCH MAINTENANCE
111	4 Agencies Attending: Marion (5), Washington (4); Pierce (2), Spokane (3) – 14 total

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PHONE CONFERENCE # 19 – May 7, 2015
TOPIC 46: DRAINAGE: 3/4 - CULVERTS - CROSS AND DRIVEWAYS
TOPIC 47: DRAINAGE: 4/4 - CLOSED SYSTEMS (CATCH BASINS / PIPES / MANHOLES / OUTFLOWS)
<b>7 Agencies Attending:</b> Deschutes (1), Marion (5), Washington (4), Pierce (2), Snohomish (1), Spokane (2), CRAB (1) – 16 total
MEETING TOPIC INDEX (ONGOING LIST)
the below are in the file named: "Over The Shoulder Notes - part 4/4"- Meetings 20 to 26
PHONE CONFERENCE # 20 – OCTOBER 1, 2015
TOPIC 48: TRAFFIC: 1/5 – SIGNS
7 Agencies Attending: Deschutes (2), Marion (3), Washington (4), Pierce (4), Spokane (3), AOC-OACES (1), CRAB (1) – 18 total
PHONE CONFERENCE # 21 – NOVEMBER 5, 2015
HOT TOPIC 49: DUST ABATEMENT – TILLAMOOK COUNTY
TOPIC 50: TRAFFIC: 2/5 - LONG-LINE STRIPING
TOPIC 51: TRAFFIC: 3/5 - LEGENDS: PLASTIC/ STENCILS & STOP BARS
TOPIC 52: TRAFFIC: 4/5 – BUTTONS & MARKERS
7 Agencies Attending: Deschutes (2), Marion (3), Washington (4), Pierce (4), Spokane (3), Tillamook Co, OR (1) – 16 total
PHONE CONFERENCE # 22 - DECEMBER 3, 2015
TOPIC 53: TRAFFIC: 5/5 - SIGNALS, FLASHERS & BLINKERS
TOPIC 54: GUARDRAILS
4 Agencies Attending: Deschutes (2), Marion (4), Pierce (4), Spokane (3) – 13 total
Phone Conference # 23 – January 7, 2016
TOPIC 55: ORGANIZATION CULTURE #5: EMPLOYEE SAFETY
6 Agencies Attending: Deschutes (3), Marion (3), Washington (4), Pierce (2), Spokane (4), CRAB (1) – xx 17 total
PHONE CONFERENCE # 24 – FEBRUARY 4, 2016
TOPIC 56: ENVIRONMENTAL: BEST MANAGEMENT PRACTICES
6 Agencies Attending: Marion (5), Washington (2), Pierce (2), Spokane (3), AOC-OACES (2), CRAB (1) – 15 total
PHONE CONFERENCE # 25 – MARCH 3, 2016
TOPIC 57: ORGANIZATION CULTURE #6: EMPLOYEE TRAINING
TOPIC 58: ORGANIZATION CULTURE #7: SUCCESSION PLANNING
5 Agencies Attending: Deschutes (2), Marion (4), Washington (2), Pierce (2), CRAB (1) – 11 total

## OVER THE SHOULDER (OTS) REVIEW — TOPIC INDEX

49	PHONE CONFERENCE # 26 – APRIL 7, 2016
50	TOPIC 59: STRUCTURES & ASSORTED FEATURES: SOUND/ RETAINING WALLS, ROUND ABOUTS, PED
51	BRIDGES / FACILITIES, ETC.
52	TOPIC 60: OTS REVIEW
53	Agencies Attending: Deschutes (x), Marion (x), Washington (x), Pierce (x), Snohomish (x), Spokane
54	(x), Yakima (x), CRAB (x) – xx total
55	
56	** END OF OTS PROJECT **

File: Over the Shoulder Topic Index